



*2007 Annual Report*

**MUDAJAYA GROUP BERHAD** (605539-H)  
No. 17, Jalan Semangat, 46100 Petaling Jaya,  
Selangor Darul Ehsan.  
Tel : 603 - 7958 7899  
Fax : 603 - 7958 7900 / 7958 1296  
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[www.mudajaya.com](http://www.mudajaya.com)



*Together We Grow*



Our vision is to be the preferred leader in the construction and property development industry. We strive to look beyond the expectations and goals to stay ahead by integrating both technical excellence and commitment in building partnerships.

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## Corporate Information

### Board of Directors

**Mr. Ng Ying Loong**

Managing Director

**Mr. Wee Teck Nam**

Executive Director

**Mr. Anto A/L SF Joseph**

Executive Director

**Mr. Chung Tze Hien**

Non-Independent Non-Executive Director

**En. Aminodin bin Ismail**

Non-Independent Non-Executive Director

**Mr. Yee Swee Choon**

Independent Non-Executive Director

**Mr. Henry Choo Hon Fai**

Independent Non-Executive Director

### Company Secretary

**Mr. Chai Min Hon**

(MIA 11926)

### Registered Office

No. 17, Jalan Semangat

46100 Petaling Jaya

Selangor Darul Ehsan

Malaysia

Tel : 03 7958 7899

Fax : 03 7958 7900/ 1296

E-mail : [info@mudajaya.com](mailto:info@mudajaya.com)Website : [www.mudajaya.com](http://www.mudajaya.com)

### Registrar

**Symphony Share Registrars Sdn Bhd**

Level 26, Menara Multi-Purpose

Capital Square

No. 8, Jalan Munshi Abdullah

50100 Kuala Lumpur

Tel : 03 2721 2222

Fax : 03 2721 2530/ 2531

### Auditors

**Ernst & Young**

Chartered Accountants

### Principal Bankers

HSBC Bank Malaysia Berhad

OCBC Bank (Malaysia) Berhad

CIMB Bank Berhad

United Overseas Bank (Malaysia) Berhad

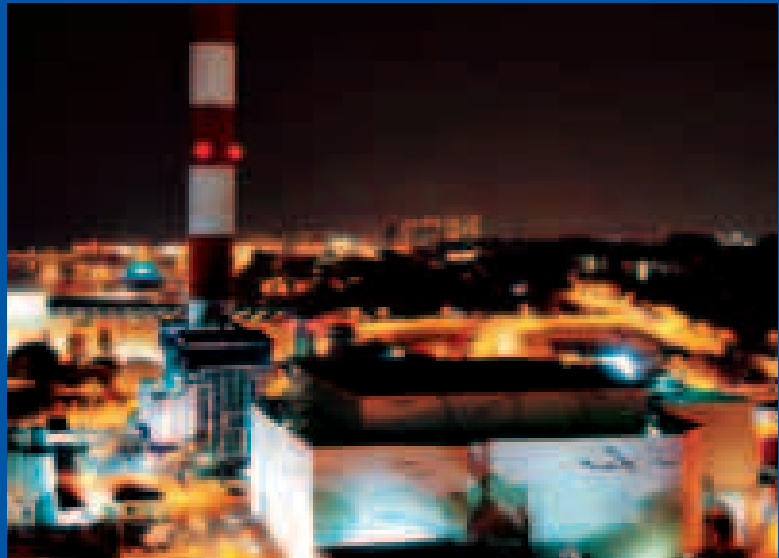
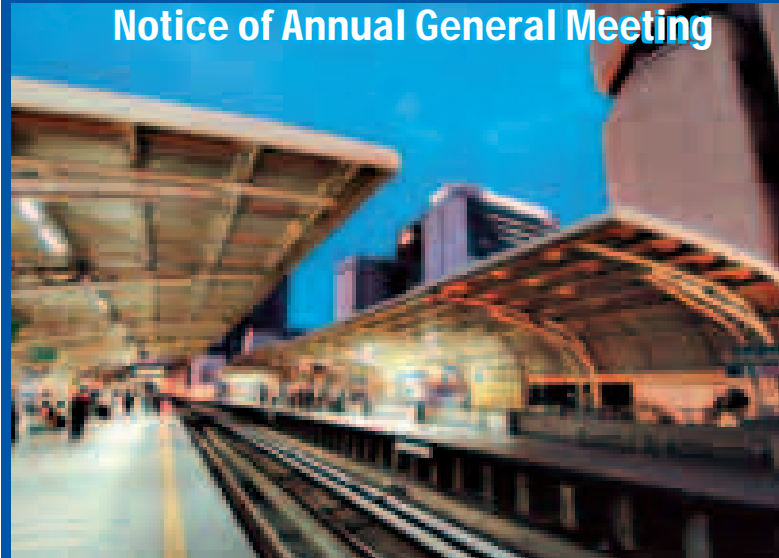
### Stock Exchange Listing

**Main Board of Bursa Malaysia**

Securities Berhad



## Notice of Annual General Meeting



**NOTICE IS HEREBY GIVEN** that the Fifth Annual General Meeting of Mudajaya Group Berhad will be held at **Banyan Room, Sime Darby Convention Centre, 1A, Jalan Bukit Kiara 1, 60000 Kuala Lumpur on Wednesday, 18 June 2008 at 10.00 a.m.** for the following purposes:-

### ORDINARY BUSINESS

1. To receive and adopt the Directors' Report and the audited financial statements for the year ended 31 December 2007 and the Auditors' Report thereon.
2. To approve the payment of a final dividend of 8% less 26% income tax for the year ended 31 December 2007.
3. To re-elect the following Directors who retire in accordance with Article 76 of the Company's Articles of Association:-  
  
Mr Ng Ying Loong  
Mr Anto A/L SF Joseph  
Mr Chung Tze Hien
4. To approve the payment of Directors' fees for the year ended 31 December 2007.
5. To re-appoint Messrs. Ernst & Young as Auditors of the Company and to authorise the Directors to fix their remuneration.

**Ordinary Resolution 1**

**Ordinary Resolution 2**

**Ordinary Resolution 3**  
**Ordinary Resolution 4**  
**Ordinary Resolution 5**

**Ordinary Resolution 6**

**Ordinary Resolution 7**

### SPECIAL BUSINESS

To consider, and if thought fit, to pass the following resolutions: -

6. Ordinary Resolution

#### **Authority to Allot and Issue Shares**

**Ordinary Resolution 8**

"THAT pursuant to Section 132D of the Companies Act, 1965 and subject to the approval of all relevant regulatory authorities, the Directors be and are hereby authorised to allot and issue shares in the Company at any time until the conclusion of the next Annual General Meeting and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit provided that the aggregate number of shares to be issued pursuant to this resolution does not exceed ten per cent (10%) of the total issued and paid-up share capital of the Company for the time being and that the Directors be and are hereby further authorised to obtain the approval for the listing of and quotation for the additional shares so issued on the Bursa Malaysia Securities Berhad."

## Notice of Annual General Meeting (cont'd)

### 7. Ordinary Resolution

#### **Proposed Renewal of Share Buy-Back Authority**

#### **Ordinary Resolution 9**

"THAT subject to provisions of the Companies Act, 1965, the Articles of Association of the Company, the Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and the approval of all relevant governmental and/or regulatory authorities (if any), the Company be and is hereby authorised to utilise an amount not exceeding the audited retained profits and/or share premium account of the Company as at 31 December 2007 to purchase such number of ordinary shares of the Company ("Proposed Share Buy-Back") as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit and expedient in the interest of the Company provided that the aggregate number of shares purchased and / or held as treasury shares shall not exceed ten per cent (10%) of the total issued and paid-up share capital of the Company as quoted on Bursa Securities at the point of purchase.

THAT such authority is subject to annual renewal and shall commence upon the passing of this resolution and shall remain in force until:-

- (a) the conclusion of the next Annual General Meeting of the Company unless the authority is renewed either unconditionally or subject to conditions;
- (b) the expiration of the period within which the next Annual General Meeting of the Company is required by law to be held; or
- (c) revoked or varied by an ordinary resolution of the shareholders of the Company in a general meeting;

whichever is earlier, but shall not prejudice the completion of purchase(s) by the Company before the aforesaid expiry date and in any event, in accordance with the provisions of the guidelines issued by Bursa Securities and any other relevant authorities.

THAT authority be and is hereby given to the Directors of the Company to decide in their discretion either to retain the shares purchased by the Company as treasury shares or to cancel them or to retain part of the shares so purchased as treasury shares and cancel the remainder shares or to resell the shares or distribute the shares as dividends.

AND THAT authority be and is hereby given to the Directors of the Company to take all such steps as are necessary or expedient [including without limitation, the opening and maintaining of central depository account(s) under the Securities Industry (Central Depository) Act, 1991 designated as Share Buy-Back Account(s) and the entering into any agreements, arrangements and guarantee with any party or parties] to implement, finalise and give full effect to the aforesaid purchase with full powers to assent to any conditions, modifications, variations and/or amendments (if any) as may be imposed by the relevant authorities from time to time and to do all such acts and things as the Directors may deem fit in the interest of the Company."

### 8. Ordinary Resolution

**Proposed Share Split Involving the Subdivision of Each of the Existing Ordinary Shares of RM0.50 Each in the Company Into 5 Ordinary Shares of RM0.10 Each ("Proposed Share Split"), Followed by a Share Consolidation of Every 2 Ordinary Shares of RM0.10 Each in the Company After the Proposed Share Split, Into 1 Ordinary Share of RM0.20 Each ("Proposed Shares Consolidation")**

#### **Ordinary Resolution 10**

## Notice of Annual General Meeting (cont'd)

"THAT subject to the passing of the Special Resolution No. 1, and approvals being obtained from the relevant regulatory authorities, approval be and is hereby given to the Directors of the Company to subdivide each of the existing ordinary shares of RM0.50 each in the Company, held by the registered shareholders of the Company whose names appear in the Company's Record of Depositors as at a date to be determined later by the Board of Directors of the Company, into 5 ordinary shares of RM0.10 each ("Split Shares"), followed by a share consolidation of every 2 Split Shares into 1 ordinary share of RM0.20 each ("Consolidation Shares"), which will be fully paid-up and listed and quoted on the Main Board of Bursa Malaysia Securities Berhad;

THAT the Consolidation Shares shall, upon allotment and issue, rank equally in all respects with each other;

AND THAT the Directors of the Company be and are hereby empowered, authorised and directed to do all such acts and things and take such steps, execute such documents and enter into any arrangements and agreements with any party or parties as they may deem fit, necessary, expedient and/or appropriate in order to implement, finalise and/or give effect to the Proposed Share Split and Proposed Shares Consolidation with full powers to assent to any terms, modifications, conditions, variations and/or amendments as maybe agreed to/required by the relevant regulatory authorities or as a consequence of any such requirement or as may be deemed necessary and/or expedient in the best interest of the Company."

### 9. Special Resolution

#### **Proposed Amendment to the Memorandum of Association of the Company ("Proposed Amendment")**

#### **Special Resolution 1**

"THAT subject to the passing of the Ordinary Resolution No. 10, the Memorandum of Association of the Company be and is hereby altered, modified, added and deleted in the form and manner as set out in Section 2.2 of Part A of the Document to Shareholders dated 26 May 2008;

AND THAT the Directors of the Company be and are hereby authorised to do all such acts, deeds and things as are necessary and/or expedient in order to give full effect to the Proposed Amendment with full powers to assent to any conditions, modifications and/or amendments as may be required by any relevant authorities."

### 10. To transact any other business of which due notice shall have been received.



## Notice of Annual General Meeting (cont'd)

### NOTICE OF DIVIDEND ENTITLEMENT AND PAYMENT

**NOTICE IS ALSO HEREBY GIVEN that subject to the approval of shareholders, a final dividend of 8% less 26% income tax for the year ended 31 December 2007 will be paid on 3 July 2008 to depositors registered in the Records of Depositors at the close of business at 5.00 p.m. on 18 June 2008.**

A depositor shall qualify for entitlement only in respect of: -

1. Shares transferred into the Depositor's Securities Account before 4.00 p.m. on 18 June 2008 in respect of ordinary transfers; and
2. Shares bought on Bursa Malaysia Securities Berhad ("Bursa Securities") on a cum entitlement basis according to the Rules of Bursa Securities.

### BY ORDER OF THE BOARD

CHAI MIN HON  
Company Secretary

Petaling Jaya  
26 May 2008

#### Notes:

1. A member entitled to attend and vote at the meeting is entitled to appoint a proxy or proxies to attend and vote in his stead. A proxy or proxies may but need not be a member of the Company. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy. Each proxy appointed shall represent a minimum of one thousand (1,000) shares.
2. Where a member is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991, it may appoint at least one (1) proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
3. In the case of a corporate member, the Form of Proxy shall be under its Common Seal or under the hand of its attorney.
4. The Form of Proxy must be deposited at the Company's Registered Office situated at No. 17, Jalan Semangat, 46100 Petaling Jaya, Selangor Darul Ehsan, Malaysia, not less than forty-eight (48) hours before the time set for holding the meeting or at any adjournment thereof.

#### Explanatory Notes on Special Business:

1. **Ordinary Resolution 8**  
The Ordinary Resolution 8 is to empower the Directors to issue shares in the Company for up to an aggregate amount not exceeding 10% of the total issued and paid-up share capital of the Company for the time being for such purposes as they consider would be in the interest of the Company. This authority, unless revoked or varied at a general meeting, will expire at the conclusion of the next Annual General Meeting of the Company.
2. **Ordinary Resolution 9**  
The details on Ordinary Resolution 9 on the Proposed Share Buy-Back are set out in Part B of the Document to Shareholders dated 26 May 2008.
3. **Ordinary Resolution 10**  
The details on Ordinary Resolution 10 on the Proposed Share Split and Proposed Shares Consolidation are set out in Part A of the Document to Shareholders dated 26 May 2008.
4. **Special Resolution 1**  
The Proposed Amendment is to facilitate the Proposed Share Split and Proposed Shares Consolidation.



## Statement Accompanying Notice of Annual General Meeting

Pursuant to Paragraph 8.28(2) of the Listing Requirement of Bursa Securities

### Further details of Directors standing for re-election

The profile of the Directors standing for re-election is presented on pages 11 and 12 of the Annual Report 2007.

The details of the Directors' shareholdings in the Company are set out on page 33 of the Annual Report 2007.

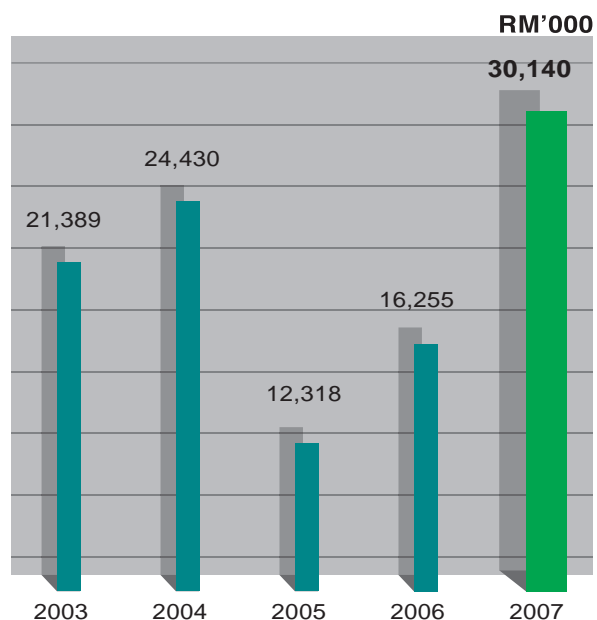


## Five Years Financial Highlights

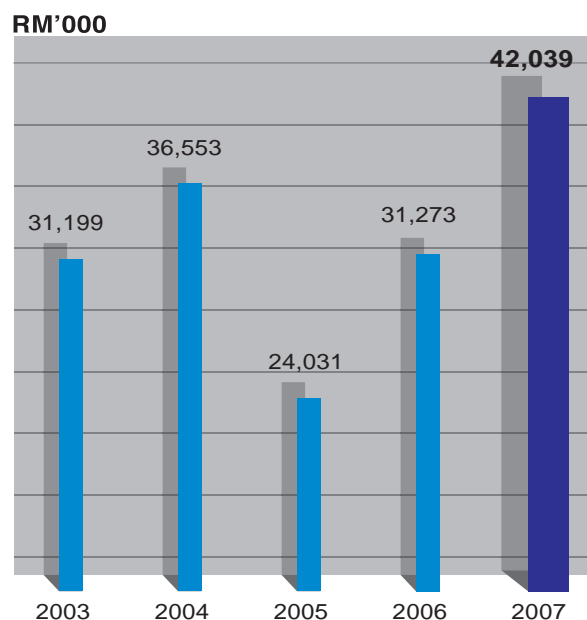
					Proforma Consolidated Results
	2007 RM'000	2006 RM'000	2005 RM'000	2004 RM'000	2003 RM'000
<b>ASSETS</b>					
Non-Current Assets	82,040	13,700	17,593	21,227	15,719
Current Assets	280,421	196,894	194,716	183,917	174,079
<b>Total Assets</b>	<b>362,461</b>	<b>210,594</b>	<b>212,309</b>	<b>205,144</b>	<b>189,798</b>
<b>EQUITY AND LIABILITIES</b>					
Capital and Reserves					
Share Capital	74,800	68,000	68,000	68,000	68,000
Reserves	158,220	81,447	72,882	65,905	46,371
Equity Attributable to Equity Holders of the Company	233,020	149,447	140,882	133,905	114,371
Minority Interests	20,842	14,740	12,270	10,290	8,041
<b>Total Equity</b>	<b>253,862</b>	<b>164,187</b>	<b>153,152</b>	<b>144,195</b>	<b>122,412</b>
Liabilities					
Non-Current Liabilities	256	716	992	2,775	1,944
Current Liabilities	108,343	45,691	58,165	58,174	65,442
<b>Total Liabilities</b>	<b>108,599</b>	<b>46,407</b>	<b>59,157</b>	<b>60,949</b>	<b>67,386</b>
<b>Total Equity and Liabilities</b>	<b>362,461</b>	<b>210,594</b>	<b>212,309</b>	<b>205,144</b>	<b>189,798</b>
<b>GROUP RESULTS</b>					
Profit Before Tax and Minority Interest	42,039	31,273	24,031	36,553	31,199
Taxation	(5,874)	(12,248)	(9,307)	(9,874)	(8,902)
Minority Interest	(6,025)	(2,770)	(2,406)	(2,249)	(908)
<b>Profit Attributable to Shareholders</b>	<b>30,140</b>	<b>16,255</b>	<b>12,318</b>	<b>24,430</b>	<b>21,389</b>
<b>SELECTED RATIOS</b>					
Earnings Per Share (Sen)	21.0	12.1	9.1	18.8	15.7
Gross Dividend Per Share (%)	16.0	14.0	12.0	12.0	134.8
Net Assets Per Share (RM)	1.70	1.12	1.04	0.98	0.84
Return on Equity (%)	12.9	10.9	8.7	18.2	18.7
Gearing Ratio	—	—	—	—	0.1
Share Price (Year-End Closing) (RM)	3.94	1.41	1.13	1.29	—

Note : The proforma consolidated balance sheets and income statements of Mudajaya Group Berhad ("Mudajaya") for the financial year ended 31 December 2003 is based on the audited financial statements of Mudajaya and Mudajaya Corporation Berhad ("MJC"). The proforma consolidated figures above are presented based on the enlarged issued and paid-up share capital of 136,000,000 ordinary shares of RM0.50 each taking into consideration the acquisition of MJC by Mudajaya and the subsequent Initial Public Offering of Mudajaya shares.

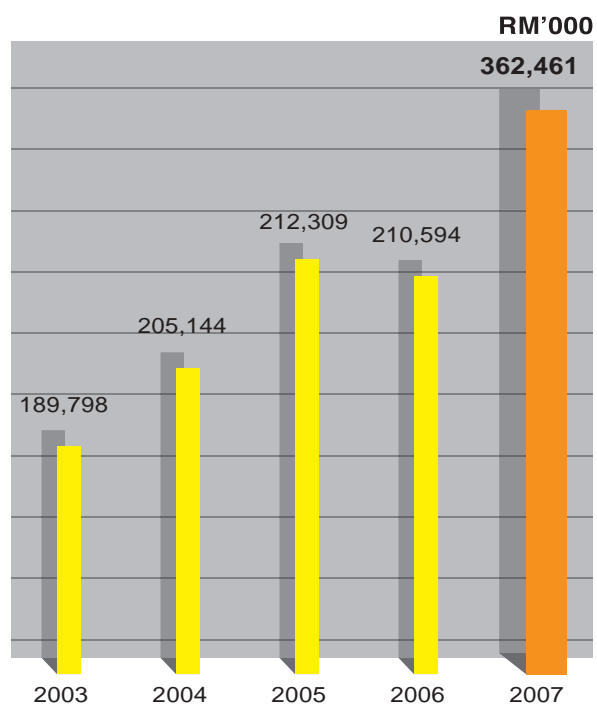
### Profit Attributable to Shareholders



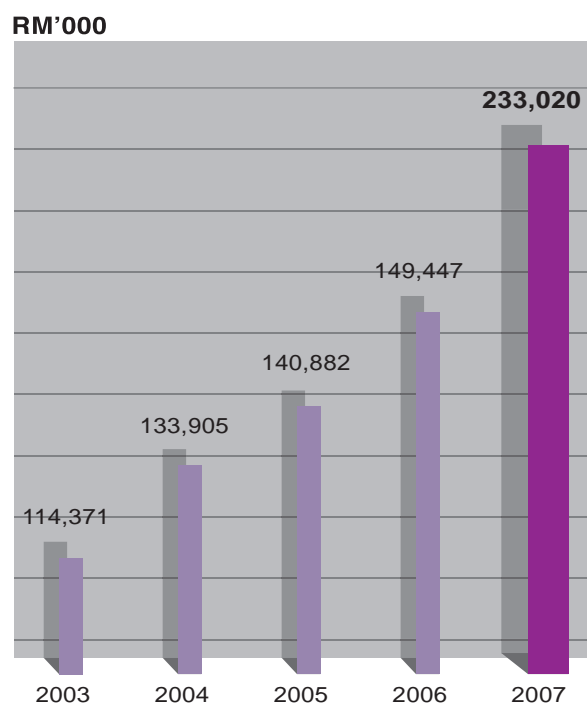
### Profit before Tax, Minority Interest and Exceptional Items



### Total Assets



### Shareholders' Funds





# Directors' Profile





**Mr. Ng Ying Loong**

Managing Director  
Member of Remuneration Committee

Mr. Ng, a Malaysian aged 54, was appointed as Managing Director of Mudajaya on 2 March 2004. He has been the Managing Director of Mudajaya Corporation Berhad ("MJC") since 1991. He graduated with a Bachelor of Science degree in Civil, Structural and Environmental Engineering from University College London, University of London, U.K. in 1977 and obtained a Master in Business Administration from Golden Gate University, San Francisco, U.S.A. in 1986. He is also a member of the Institution of Engineers Malaysia. He has more than 30 years of professional experience particularly in project management, contract planning, general management and business development. He joined MJC in 1977 and served in various capacities including Project Engineer, Project Coordinator and Project Manager until 1988. Subsequently, he left MJC to join Pengurusan Lebuhraya Berhad as the Senior Regional Construction Manager and was promoted as the Acting Head of Construction Management Division in 1990. He was in charge of the construction management of the North-South Expressway Project, valued at RM4.3 billion. In 1991, he returned to MJC. He also served as a Director of Mulpha Land Berhad from 1998 to 2001 and as a Director of Mulpha International Bhd from 1995 to 2002.

**Mr. Wee Teck Nam**

Executive Director

Mr. Wee, a Malaysian aged 68, was appointed as Executive Director of Mudajaya on 2 March 2004. He is also an Executive Director of MJC. He graduated with a Bachelor Degree in Mechanical Engineering from University of Sydney, Australia in 1964. He worked for the Chemical Co. of Malaysia, a member of the ICI Malaysia Group for 9 years after graduation. He then gained extensive experience in general management as General Manager of Batu Arang Bricks and Tiles Bhd, Sim Lim Trading Sdn Bhd and as Senior Manager assisting the Managing Director of TDM Berhad overseeing the operations of 24,000 acres of palm oil estates and oil mills in Terengganu. In 1986 he joins Wormald International Ltd of Australia and built up its operations in Taiwan. He became the General Manager and Chief Executive Officer of Shanghai Allied Cement Ltd in 1994. This is a joint venture company between Hong Kong and China. He retired and returned to Malaysia in early 1999. He also served as a Director of Mulpha Land Berhad from October 1998 to August 2001 and a Director of Mulpha International Bhd from October 1998 to July 2002.

**Mr. Anto A/L SF Joseph**

Executive Director

Mr. Anto, a Malaysian aged 56, was appointed as Executive Director of Mudajaya on 2 March 2004. He has been an Executive Director of MJC since 1996. He graduated with a Bachelor of Technology, Civil from Indian Institute of Technology (IIT), Kanpur, India in 1977. He is a Professional Engineer registered with the Board of Engineers, Malaysia, Chartered Engineer, U.K. and is also a member of the Institution of Engineers, Malaysia and Institution of Highways and Transportation, U.K.. He has more than 31 years of professional experience particularly in infrastructure project management. Prior to joining MJC in 1993 as General Manager and Executive Director, he was attached to Jabatan Kerja Raya, Kelantan, as Development Engineer from 1977 to 1978 and Resident Engineer from 1980 to 1981. He was with Pernas Construction Sdn Bhd as Project Manager and Coordinator from 1981 to 1988 and Pengurusan Lebuhraya Berhad as Construction Manager from 1988 to 1989, Regional Construction Manager (for Central Region) from 1990 to 1992 and Senior Regional Construction Manager from 1992 to 1993.

**Mr. Chung Tze Hien**

Non-Independent Non-Executive Director

Mr. Chung, a Malaysian aged 58, was appointed as Non-Independent Non-Executive Director of Mudajaya Group Berhad on 16 June 2004. He graduated from the University of Otago, New Zealand with a Commerce Degree and later proceeded to qualify as an Associate Member of the Institute of Chartered Accountants of New Zealand and the Institute of Chartered Secretaries and Administrators of United Kingdom. Mr. Chung has worked for and held senior managerial positions in several public listed companies in Hong Kong, Singapore and Malaysia, involving a variety of industries and businesses. He is also an Executive Director of Mulpha International Berhad, a Director and Chairman of Mulpha Land Berhad and a Director of Greenfield Chemical Holdings Limited (Hong Kong) and Mulpha Australia Limited.

**En. Aminodin bin Ismail**

Non-Independent Non-Executive Director

Chairman of Nomination Committee

Member of Audit Committee

En. Aminodin, a Malaysian aged 41, was appointed as Non-Independent Non-Executive Director of Mudajaya on 2 March 2004. He graduated with a Degree in Accounting and Finance from Liverpool John Moores University, U.K. in 1990. He is also Fellow of the Association of Chartered Certified Accountants, United Kingdom. He has 5 years of merchant banking experience gained from working in Aseambankers Malaysia Berhad from 1991 to 1995 and BSN Merchant Bank Berhad from 1995 to 1997 where his work entailed providing corporate finance advisory services on proposal for listings, mergers, acquisitions and capital raisings. He left the merchant banking industry in 1997 to join Renong Berhad as Senior Finance Manager where he was primarily responsible for monitoring the performance of the subsidiaries and implementation of corporate exercises undertaken by companies within the Renong Group. He left Renong Berhad in July 1999. He was appointed to the Board of Directors of Jin Lin Wood Industries Berhad in 2000 as an Executive Director overseeing the finance function of the group of companies. He resigned from the Board of Directors of Jin Lin Wood Industries Berhad in April 2002. Currently, he sits on the Board of several private companies.

**Mr. Yee Swee Choon**

Independent Non-Executive Director

Chairman of Audit Committee

Chairman of Remuneration Committee

Member of Nomination Committee

Mr. Yee, a Malaysian aged 57, was appointed as Independent Non-Executive Director of Mudajaya on 2 March 2004. He is a Chartered Accountant, a Certified and Registered Financial Planner. He has over 28 years working experience in auditing, corporate planning and financial management which include 8 years as executive director in a public listed company. Presently, he runs his own personal financial planning and management advisory services practice. He is not a Director of any other public company.

**Mr. Henry Choo Hon Fai**

Independent Non-Executive Director

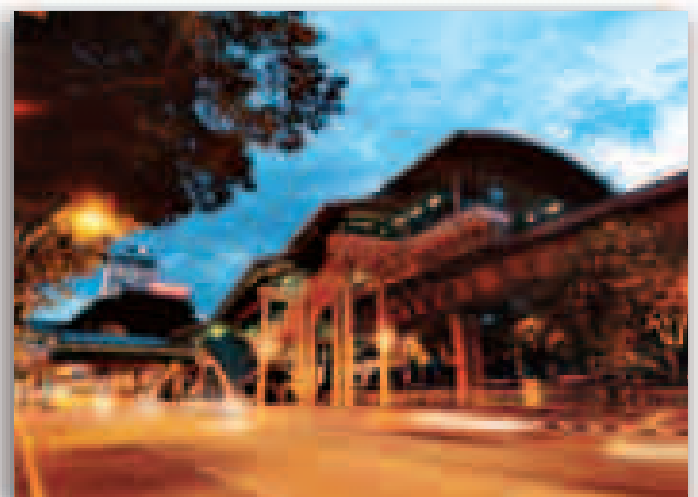
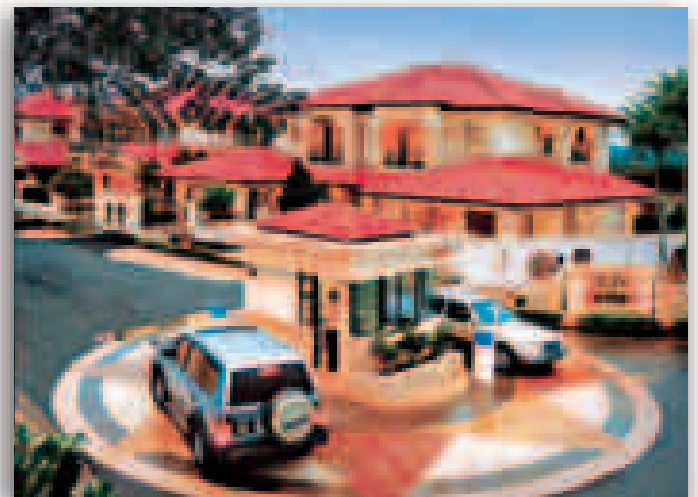
Member of Audit, Nomination and Remuneration Committee

Mr. Henry Choo, a Malaysian aged 36, was appointed as an Independent Non-Executive Director of Mudajaya on 2 March 2004. He started his career in 1994 as an Equity Research Analyst in Dao Heng Securities Ltd, Hong Kong. From 1996 to 2000, he was Director of Business Development at Fok Lee Sdn Bhd, a Specialist Contractor. From 2000 onwards he has been involved in Private Equity and Venture Capital, first with Intelligent Capital Sdn Bhd and subsequently with Artisan Encipta (M) Sdn Bhd. Presently, he is Chief Operating Officer of Atlantic Quantum Sdn Bhd, a strategic investment vehicle wholly owned by Khazanah Nasional Berhad and Executive Assistant to the Chairman of Silterra Malaysia Sdn Bhd, a role he has played since 2004. He graduated from La Trobe University, Melbourne, Australia with a Bachelor of Science degree (Computer Science). He is also a Director of Mulpha Land Berhad and Key Asic Berhad.

**Other information on Directors**

1. None of the Directors has any family relationship with any Director and/or major shareholder of the Company.
2. None of the Directors has any conflict of interest with the Company.
3. None of the Directors has been convicted of any offences within the past ten (10) years other than traffic offences.

# Group Structure





**Mudajaya Group Berhad**  
(Investment holding)  
Authorised Share Capital:  
RM 250,000,000  
Paid-up Share Capital:  
RM 74,800,000

100%

**Mudajaya Corporation Berhad**  
(Civil engineering and building construction)  
Authorised Share Capital:  
RM 250,000,000  
Paid-up Share Capital:  
RM 30,150,000

100%  
**Angsana Fajar Sdn Bhd**  
(Property development)  
Authorised Share Capital:  
RM 6,000,000  
Paid-up Share Capital:  
RM 5,383,000

100%  
**Mudajaya Power International Sdn Bhd**  
(Chimney construction)  
Authorised Share Capital:  
RM 500,000,000  
Paid-up Share Capital:  
RM 200,000

100%  
**MJC Management Services Sdn Bhd**  
(Formerly known as MJC Properties Sdn Bhd)  
(Management services)  
Authorised Share Capital:  
RM 100,000  
Paid-up Share Capital:  
RM 2

100%  
**MJC Trading Sdn Bhd**  
(Hiring of plant machinery trading of construction related materials)  
Authorised Share Capital:  
RM 500,000  
Paid-up Share Capital:  
RM 300,000

100%  
**MJC Industries Sdn Bhd**  
(Manufacturing of product concrete products and buildings material)  
Authorised Share Capital:  
RM 500,000  
Paid-up Share Capital:  
RM 300,000

51%  
**MJC Development Sdn Bhd**  
(Property management and development and building construction)  
Authorised Share Capital:  
RM5,000,000  
Paid-up Share Capital:  
RM 100,000

70%  
**MJC City Development Sdn Bhd**  
(Property development)  
Authorised Share Capital:  
RM 50,000,000  
Paid-up Share Capital:  
RM 10,000,000

100%  
**MJC Plantations Sdn Bhd**  
(Dormant)  
Authorised Share Capital:  
RM 100,000  
Paid-up Share Capital:  
RM 2

40%  
**Binamin Quarry Sdn Bhd**  
(Investment holding)  
Authorised Share Capital:  
RM 2,000,000  
Paid-up Share Capital:  
RM 1,000

49.9%  
**Binamin MJC Quarry Sdn Bhd**  
(Production and sale of quarry products)  
Authorised Share Capital:  
RM 10,000,000  
Paid-up Share Capital:  
RM 2,000

51%  
**MJC Precast Sdn Bhd**  
(Manufacturing, supplying and trading of precast concrete and other related products)  
Authorised Share Capital:  
RM 500,000  
Paid-up Share Capital:  
RM 500,000

100%  
**Oracle International Co Ltd (Brunei Darussalam)**  
(Has not commenced operations)  
Authorised Share Capital:  
USD 1,000,000  
Paid-up Share Capital:  
USD 1

100%  
**Mudajaya International Ltd (Republic of Mauritius)**  
(Has not commenced operations)  
Authorised Share Capital:  
#Stated Capital  
Paid-up Share Capital:  
USD1

100%  
**Great Hill International Ltd (Republic of Mauritius)**  
(Has not commenced operations)  
Authorised Share Capital:  
USD 1,000,000  
Paid-up Share Capital:  
USD 2

74%  
**Electric Power International Ltd (Brunei Darussalam)**  
(Dormant)  
Authorised Share Capital:  
#Stated Capital  
Paid-up Share Capital:  
USD 50,000

100%  
**Mudajaya International Investment Ltd (Brunei Darussalam)**  
(Dormant)  
Authorised Share Capital:  
USD 1,000,000  
Paid-up Share Capital:  
USD 100,000

80%  
**MIPP International Ltd (Republic of Mauritius)**  
(Engineering and procurement provider)  
Authorised Share Capital:  
#Stated Capital  
Paid-up Share Capital:  
USD 50,000

#The Stated Capital in relation to a class or classes of par value shares issued by a company means the total of all amount received by the Company in respect of the nominal paid up value (par value) of the shares and share premium (if any) paid to the company in relation to those shares. There is no ceiling on the number of shares that can be issued by the company.



## Statement on Corporate Governance

The Board of Directors (“the Board”) recognises the importance of good corporate governance and is committed to the establishment and implementation of a proper framework and controls that are in line with the principles and best practices as recommended by the Malaysian Code of Corporate Governance (“the Code”). The Board will continuously evaluate the status of the Group’s corporate governance practices and procedures with a view to adopt and implement the Best Practices of the Code wherever applicable in the best interests of the shareholders of the Company.

Set out below is a statement of how the Company has applied the principles and complied with the best practices laid down in the Code.

### BOARD OF DIRECTORS

#### The Board

The Board has the overall responsibility for corporate governance, strategic direction, development and control of the Company. The Board meets regularly during the financial year. Additional meetings are held as and when issues arise and are necessary to be dealt with in between the scheduled meetings. Due notice is given for the meetings and matters to be dealt with.

During the financial year ended 31 December 2007, the Board has held four (4) meetings. The attendance record of the Directors is presented below:-

Director	No of meetings attended
Mr. Ng Ying Loong	4/4
Mr. Wee Teck Nam	4/4
Mr. Anto A/L SF Joseph	3/4
Mr. Chung Tze Hien	4/4
En. Aminodin bin Ismail	4/4
Mr. Yee Swee Choon	4/4
Mr. Henry Choo Hon Fai	4/4

#### Board Balance

The Board currently has seven (7) members, three (3) of whom are Executive Directors and four (4) are Non-Executive Directors. Out of the four (4) Non-Executive Directors, two (2) are Independent Directors. The Board has complied with Paragraph 15.02 of the Listing Requirements of Bursa Securities that at least two or one-third of the Board, whichever is the higher is independent directors. A brief profile of each Director is presented on pages 11 and 12.

The Directors are from diverse professional backgrounds with a wide range of business, technical and financial experience and knowledge.

The Board considers its current size adequate given the existing scope and nature of the Group’s business operations. There is proper balance in the Board with the presence of the Independent Directors. The presence of independent non-executive directors is to provide independent and unbiased views of financial and business inputs for the interest of the Group. There is also an active and unrestricted participation of Independent Directors as well as Executive and Non-Executive Directors in the deliberations and decision making of the Board.



## Statement on Corporate Governance (cont'd)

### Supply of Information

All Directors are provided prior to each Board Meeting an agenda and a set of Board papers in sufficient time to enable the Directors to review and consider the items to be discussed at the Board meeting. The Board papers include, inter alia, the following: -

- (a) quarterly progress report by the Executive Directors;
- (b) quarterly and year-to-date financial reports; and
- (c) minutes/decisions of meetings of the Committees of the Board.

Whenever necessary, Directors may also engage the services of independent professionals on specialised issues and in the furtherance of their duties at the Company's expense.

All Directors have access to the advice and services of the Company Secretary and management staff in carrying out their duties.

### Appointments to the Board

The Nomination Committee reviews the composition of the Board annually and makes recommendations to the Board where considered necessary to ensure the Board comprises an appropriate mix of skills, experience and expertise.

### Re-election

Article 76 of the Company's Articles of Association provide that at least one third (1/3) of the Directors are subject to retirement by rotation at each Annual General Meeting. Each retiring Director is eligible for re-election. Directors who are appointed to the Board during the year will have to retire and be subjected to re-election by shareholders at the next Annual General Meeting to be held following their appointments.

### Directors' Training

All the Directors have attended the Mandatory Accreditation Programme organised by Bursa Securities. The Board of Directors are aware that they should receive appropriate continuous training and they have attended various seminars, presentations and briefings in order to keep abreast with developments in the market place and with new statutory and regulatory requirements for the financial year ended 31 December 2007.

### Board Committees

The following Board Committees have been established to assist the Board in discharging its duties and responsibilities. The Committees listed below report all matters and recommendations of their meetings to the Board. The terms of reference of each Committee have been approved by the Board and, where applicable, comply with the recommendations of the Code.

#### (a) Audit Committee

Please refer to the Audit Committee Report on pages 24 to 26.

#### (b) Nomination Committee

The Nomination Committee comprises exclusively of Non-Executive Directors with En. Aminodin bin Ismail as Chairman and Mr. Yee Swee Choon and Mr. Henry Choo Hon Fai as members.

The main responsibilities of the Nomination Committee are as follows:-

- (i) recommend new nominees to the Board as well as Board Committees and considering the Board's succession planning;
- (ii) assist the Board in annually reviewing the Board composition and balance as well as the required mix of skills, experience and other qualities, including core competencies which Non-Executive Directors should bring to the Board and disclose the same in the Annual Report; and
- (iii) assess the effectiveness of the Board and Board Committees and the contribution of each individual Director.

## Statement on Corporate Governance (cont'd)

The decision on new appointment shall be the responsibility of the Board after considering recommendation by the Nomination Committee.

During the year, the Nomination Committee has held one (1) meeting which was attended by all its members.

### (c) Remuneration Committee

The Remuneration Committee comprises mainly of Non-Executive Directors with Mr. Yee Swee Choon as Chairman and Mr. Ng Ying Loong and Mr. Henry Choo Hon Fai as members.

The main responsibilities of the Remuneration Committee are to recommend to the Board the following:-

- (i) remuneration packages of each Director of the Company; and
- (ii) incentive schemes for the management or other employees.

The Board determines the allowances of the Non-Executive Directors after considering the recommendation of Remuneration Committee.

During the year, the Remuneration Committee has held one (1) meeting which was attended by all its members.

## DIRECTORS' REMUNERATION

The Company has adopted the objective as recommended by the Code to determine the remuneration of the Directors so as to ensure that the Company attracts, retains and motivates the Directors of the calibre needed to run the Group successfully. In the case of Executive Directors, the remuneration is structured so as to link rewards to corporate and individual performance. For Non-Executive Directors, the level of remuneration reflects the experience and level of responsibilities undertaken by each Director.

The Remuneration Committee recommends to the Board the remuneration including fees for each Director of the Company. The Board reviews the remuneration of the Directors annually whereby the respective Directors are abstained from discussions and decisions on their own remuneration. Fees are subject to the approval of the shareholders. Reasonable expenses incurred by the Directors in the course of carrying out their duties are reimbursed by the Company.

The details of the Directors' remuneration for the year ended 31 December 2007 and the analyses into remuneration bands are as follows: -

	Executive (RM'000)	Non-Executive (RM'000)
Salaries and other emoluments	1,185	—
Bonus	67	—
Defined contribution plan	120	—
Estimated money value of benefits-in-kind	52	—
Fees	—	120
Other emoluments	—	7
<b>Total</b>	<b>1,424</b>	<b>127</b>

	No. of Directors	
Range of remuneration (RM)	Executive	Non-Executive
Below 50,000	—	4
150,001 – 200,000	1	—
600,001 – 650,000	2	—

## Statement on Corporate Governance (cont'd)

### SHAREHOLDERS AND INVESTORS

#### Shareholders' Communication and Investors Relation

The Board acknowledges the importance of effective communication and the need for shareholders and investors to be informed of all material business matters of the Company. Such information is disseminated through the following channels:-

- Annual Report
- Circulars/Statements to shareholders
- Various disclosures and announcements to Bursa Securities; and
- Company's website at [www.mudajaya.com](http://www.mudajaya.com)

The main forum for dialogue with shareholders remains at General Meetings which encourage the shareholders to raise questions pertaining to the operations and financial matters of the Group.

#### Annual General Meeting and Extraordinary General Meetings

The Company's practice is to give adequate notice to shareholders of its general meetings. In addition, notices of general meetings with sufficient information of business to be dealt with are published in at least one national newspaper to provide for wider dissemination of such notice to encourage shareholders' participation during the meeting. General meetings are a mean of direct communication and interaction between the Company and its shareholders. Shareholders are encouraged to attend the meetings and participate in the dialogue sessions.

### ACCOUNTABILITY AND AUDIT

#### Financial Reporting

By presenting the annual financial statements and quarterly announcement to shareholders, the Board aims to present a balanced, clear and comprehensive assessment of the Group's financial performance and prospects. The Board and the Audit Committee considers that in preparing the financial statements, the Group has used appropriate accounting policies and standards, consistently applied and supported by reasonable and prudent judgements and estimates.

#### Internal Control

The Board has overall responsibility for maintaining a sound and effective system of internal control covering not only financial controls but also operational and compliance controls as well as risk management to protect shareholders' investments and the Group's assets. This system has inherent limitations and can only provide reasonable but not absolute assurance against material misstatement, loss or fraud.

The internal control system of the Group is supported by an established organisational structure with well-defined authority and responsibility lines, and which comprises of appropriate financial, operational and compliance controls. Kindly refer to the Statement on Internal Control on pages 21 and 22.

#### Relationship with the Auditors

The role of Audit Committee in relation to the external auditors is presented in the Audit Committee Report on pages 24 to 26 of this Annual Report.

The Company has always maintained a formal and professional relationship with its auditors in seeking professional advice and ensuring compliance with the accounting standards in Malaysia. The Audit Committee where and when necessary, discussed matters with the external auditors in the absence of the management.



## Statement on Corporate Governance (cont'd)

### STATEMENT OF DIRECTORS' RESPONSIBILITY

The Directors are required by the Companies Act, 1965 to prepare financial statements which are in accordance with applicable approved accounting standards and give a true and fair view of the state of affairs of the Group and Company at the end of the financial year and of the results and cashflows of the Group and Company for the financial year then ended.

In preparing the financial statements, the Directors have: -

- adopted the appropriate accounting policies and applied them consistently;
- made judgements and estimates that are prudent and reasonable;
- ensured that applicable accounting standards have been followed, and any material discrepancies have been disclosed and explained in the financial statements.

The Directors are responsible for ensuring that the Group and Company keep proper accounting records to disclose with reasonable accuracy of the financial positions of the Group and Company which enable them to ensure that the financial statements comply with the Companies Act, 1965 and the applicable approved accounting standards in Malaysia.

The Directors have the general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Group and to detect and prevent fraud and other irregularities.

### ADDITIONAL COMPLIANCE INFORMATION

#### Utilisation of Proceeds from Private Placement

The Company has on 14 June 2007 issued private placement of 10% of its issued and paid-up share capital to investors. The cash proceeds of RM57,120,000 arising from the Company's share placement of 13,600,000 ordinary shares of RM0.50 each have been utilised as follows: -

	Approved Utilisation RM'000	Utilisation Up To 31 December 2007 RM'000	Balance RM'000
Working capital purposes	56,129	56,129	—
Defray expenses of share placement	991	991	—
	<u>57,120</u>	<u>57,120</u>	<u>—</u>

#### Share Buy-Back

As at 1 January 2007, the Company has a balance of 2,132,600 treasury shares.

During the financial year ended 31 December 2007, the Company repurchased 872,600 of its own shares from the open market of Bursa Securities for a total consideration of RM2,112,000. Details of the shares repurchased are as follows: -

2007 Month	No of Shares purchased (Ordinary Shares of RM0.50 each)	Total Consideration* (RM'000)	Lowest Price paid per share (RM)	Highest Price paid per share (RM)	Average Price paid per share (RM)
January	452,200	853	1.49	1.90	1.89
March	120,700	343	2.78	2.94	2.84
April	75,200	222	2.91	2.96	2.95
August	224,500	694	2.81	3.53	3.09
	<u>872,600</u>	<u>2,112</u>			

## Statement on Corporate Governance (cont'd)

During the year, the Company has re-sold a total of 2,700,000 of its treasury shares for a total consideration of RM7,348,000. Details of the treasury shares re-sold are as follows:-

<b>2007 Month</b>	<b>No. of Treasury Shares Resold (Ordinary Shares of RM0.50 each)</b>	<b>Total Consideration* (RM'000)</b>
January	1,000,000	1,889
May	1,700,000	5,459
	<u>2,700,000</u>	<u>7,348</u>

\*Includes transaction costs

As at 31 December 2007, a total of 305,200 of the Company's shares were being held as treasury shares.

### Options, Warrants or Convertible Securities

There were no options, warrants or convertible securities issued during the financial year.

### American Depositary Receipt (ADR) or Global Depositary Receipt (GDR) Programme

There were no ADR or GDR programmes sponsored by the Company during the financial year.

### Sanctions/Penalties Imposed

There were no sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or management by the relevant regulatory bodies during the financial year.

### Non-Audit Fees

During the financial year end, the Company has paid a total of RM28,000 to external auditors as non-audit fees.

### Variation in Results

There were no material variances between the result for the financial year and unaudited result previously announced.

### Profit Guarantees

There were no profit guarantees given by the Company during the financial year.

### Material Contracts

To the best of the Board's knowledge, there were no material contracts involving the Group with any of the major shareholders or Directors in office during the financial year.

### Revaluation of Landed Properties

There were no revaluations of landed properties during the financial year.

### Recurrent Related Party Transactions

There were no material recurrent related party transactions of a revenue nature during the financial year.

## Statement on Internal Control

### Introduction

The Malaysian Code on Corporate Governance requires the Group to maintain a sound system of internal control to safeguard shareholders' investments and the Group's assets. Paragraph 15.27(b) of the Listing Requirements of Bursa Securities require the Board to include a statement in the Annual Report on the state of the Group's internal controls for the financial year under review in accordance with the Statement on Internal Control: Guidance for Directors of Public Listed Companies ("Guidance") issued by the Institute of Internal Auditors Malaysia and adopted by Bursa Securities. We set out below the Statement on Internal Control which has been prepared in accordance with the Guidance.

### Board Responsibility

The Board of Directors acknowledges the responsibility for maintaining a sound system of internal control and for reviewing its adequacy and integrity for good corporate governance practice. The system of internal control, designed to safeguard shareholders' investments and the Group's assets, covers not only financial control but also operational and compliance controls and risk management. Such systems, however, are designed to manage rather than eliminate risks that may hinder the achievement of the Group's business objectives. Accordingly, the systems can only provide reasonable and not absolute assurance against material misstatement or loss.

### Risk Management

The Board recognises that all areas of the Group's business activities involve some degree of risk and is committed to ensure that an effective risk management process is put in place to manage those risks.

A risk management policy and framework has been drawn up to identify key risks, the likelihood of those risks occurring as well as any strategy to control or manage those risks affecting the business.



## Statement on Internal Control (cont'd)



### Key Elements of Internal Control

Other key elements of the Group's internal control system include the following: -

- clearly defined delegation of responsibilities, organisation structure and appropriate authority limits have been established by the Board of Directors for the Board Committees and management;
- internal policies and procedures are in place which are updated as and when necessary;
- reporting systems are in place which generate financial and other reports for the Board of Directors and management. Monthly management meetings are held during which the reports are discussed and the necessary action taken;
- annual business plans and budgets are prepared by all units within the Company and actual performance is reviewed against the budgets on a monthly basis;
- adequacy and effectiveness of the system of internal control is reviewed and assessed when deemed necessary by the Audit Committee ("AC") and the Board of Directors. The majority of AC's members are independent directors. The AC is assisted by Internal Audit Committee Members which carried out internal audit functions; and
- the internal audit functions as well as the Group's internal control procedures are reviewed annually by independent external consultants who are familiar with the construction industry.

### Internal Audit

The internal audit functions of the Group are performed by the Internal Audit Committee Members. The Internal Audit Committee Members continually undertake to review the system of controls, procedures and operations so as to provide reasonable assurance that the internal control system is sound, adequate and operating satisfactorily.

### Monitoring and Review of the System of Internal Control

Overall, the system of internal control in 2007 was considered to be adequate and operating satisfactorily. The effectiveness of the system of internal control will be constantly reviewed and updated in response to changes in the operating environment.

The monitoring, review and reporting procedures and systems in place give reasonable assurance that the controls are adequate and appropriate to the Group's operations and that risks are at an acceptable level. Such procedures and systems, however, do not eliminate the possibility of human error, the deliberate circumvention of control procedures by employees and others and the occurrence of unforeseeable circumstances.



## Statement of Corporate Social Responsibility

Apart from aiming for growth in terms of operations and profitability as a business organisation, Mudajaya is committed to contribute to the social well-being of the society. The Group strives to be a responsible corporate citizen and believes that the community is also an important stakeholder.

Mudajaya strongly believes that people are the most valuable asset. As part of the Group's social responsibilities, Mudajaya has been accepting management trainees from local colleges and universities on a structured and one-off basis to provide them with basic and formal trainings in the construction and property development industries in Malaysia throughout our offices and project sites in Selangor, Kuala Lumpur, Negeri Sembilan and Sarawak.

Mudajaya has been providing financial assistance to many needy, deserving and brilliant local undergraduates since 1994. The Mudajaya Scholarship Awards are granted to worthy students pursuing in the fields of Civil Engineering, Quantity Surveying, Land Surveying, Housing, Building & Planning, M&E Engineering and also Science Studies.

The Group continues to extend its help to the underprivileged members of the community. Mudajaya has made various contributions to charitable organisations and schools such as Hospis Malaysia, Yayasan Sultan Idris, C H K Moral Uplifting Society Kidney Foundation, Monfort Boys Town and Sekolah Jenis Kebangsaan (C) Kuen Cheng 2, Kuala Lumpur. In addition, Mudajaya has also committed to contribute for the construction of SJK Chung Hua, Sg Tapang Hilir, Kuching, Sarawak.

As for staff development, Mudajaya organised various technical in-house training and external courses for the staff throughout the year. The Group believes in grooming its own talent and continuously improving and enhancing its pool of talented workforce. Mudajaya's aim is to attract, train and retain the right people so they have the ability and motivation to perform and deliver par excellence performance.

Taking initiative to help preserve and care for the environment, Mudajaya continue to educate its staff about environmental issues. Various programmes were introduced to highlight environmental conservation awareness to the staff such as promoting the use of recycled office stationeries and conservation of the use of energy resources.

In line with good governance practices, Mudajaya continues to place great importance on accountability and transparency in the disclosure of information to our stakeholders. The Group has established Investor Relations (IR) programmes that give stakeholders and investors invaluable insight into our business dealings and provide an interactive dialogue in the way we conduct our businesses. Visitors to the Group's website are also encouraged to submit their feedback so that its services to all stakeholders could be further enhanced.



## Audit Committee Report

### Objectives

In compliance with the Listing Requirements of Bursa Securities and Best Practices recommended by the Code, it is the objective of the Audit Committee to assist the Board of Directors in discharging its statutory duties and responsibilities relating to accounting and reporting practices and to ensure the adequacy and effectiveness of the Group's internal control measure.

In addition, Audit Committee shall ensure consistency with Bursa Securities' commitments to encourage high standards of corporate disclosure and transparency. The Audit Committee also endeavours to adopt practices aimed at maintaining appropriate standards of corporate responsibility, integrity and accountability to the Company's shareholders.

### TERMS OF REFERENCE

#### Constitution

The Audit Committee ("the Committee") was established pursuant to a resolution of the Board of Directors passed on 29 March 2004. The directors appointed to the Committee are as follows: -

Mr. Yee Swee Choon (Chairman)	-	Independent Non-Executive Director
En. Aminodin bin Ismail (Member)	-	Non-Independent Non-Executive Director
Mr. Henry Choo Hon Fai (Member)	-	Independent Non-Executive Director

#### Membership

The Committee shall be appointed by the Board from amongst its Directors of the Company. The Committee comprises not less than three (3) members, majorities of whom are Independent Directors. One of the members of the Committee who is an Independent Director shall be appointed Chairman of the Committee by members of the Committee.

#### Meetings

Meetings of the Committee shall be held not less than four (4) times a year. The external auditors may request a meeting if they consider that one is necessary and shall have the right to appear and be heard at any meeting of the Committee. The Chairman shall convene a meeting whenever any member of the Committee requests for a meeting. Written notice of the meeting together with the agenda shall be given to the members of the Committee and external auditor where applicable. Minutes of each Committee meeting are to be prepared and distributed to all members of the Committee and Board of Directors.

The quorum for a meeting of the Committee shall be two (2) provided always that the majority of members present must be independent directors.

The Company Secretary or his assistant shall be the Secretary of the Committee.

#### Rights

The Committee is authorised by the Board of Directors: -

- (a) to investigate any matter within its terms of reference;
- (b) to have the resources which are required to perform its duties;
- (c) to have full and unrestricted access to any information pertaining to the Company;
- (d) to have direct communication channels with the external auditors and person(s) carrying out the internal audit function or activity (if any);
- (e) to obtain independent professional or other advice; and
- (f) to convene meetings with the external auditors, excluding the attendance of the executive members of the Committee, whenever deemed necessary.

## Audit Committee Report (cont'd)

### Duties and Responsibilities

The functions of the Committee shall include the following: -

- (a) to consider the appointment of external auditors, their terms of appointment and reference and any questions of resignation or dismissal;
- (b) to review with the external auditors their audit plan, scope and nature of audits;
- (c) to review the quarterly and annual financial statements before submission to the Board, focusing particularly on:
  - any changes in or implementation of major accounting policy changes;
  - significant and unusual events;
  - the going concern assumption; and
  - compliance with accounting standards and other legal requirements;
- (d) to review and assess the adequacy and effectiveness of the systems of internal control and accounting procedures by reviewing the external auditors' management letters and management responses;
- (e) to hear from and discuss with the external auditors any problem and reservation arising from their interim and final audits or any other matter that the external auditors may wish to highlight;
- (f) to review the internal audit programme, consider the findings of internal audit and steps taken by management in response to such findings and ensure co-ordination between the internal and external auditors;
- (g) to review any related party transaction and conflict of interest situation that may arise within the Company or Group to ensure that such transactions are undertaken on the Group's normal commercial terms and that the internal control procedures relating to such transactions are adequate;
- (h) to undertake such other responsibilities as may be delegated by the Board of Directors from time to time; and
- (i) to report to the Board of Directors its activities and findings.

### Attendance at Meetings

During the financial year ended 31 December 2007, the Committee held five (5) meetings. The details of attendance of the Committee members are as follows: -

Committee Member	No. of meetings attended
Mr. Yee Swee Choon	5/5
En. Aminodin bin Ismail	5/5
Mr. Henry Choo Hon Fai	5/5

### SUMMARY OF ACTIVITIES OF AUDIT COMMITTEE

In line with the terms of reference of the Committee, the following activities were carried out by the Committee during the financial year ended 31 December 2007 in the discharge of its duties and responsibilities: -

- reviewing the unaudited quarterly financial results of the Group and its explanatory notes thereon prior to recommendation for the Board of Directors' consideration and approval with particular focus on compliance with accounting standards and regulatory requirements and the Group's accounting policies and practices;
- reviewing the annual report and audited financial statements of the Group prior to submission for the Board of Directors for their consideration and approval;

## Audit Committee Report (cont'd)

- reviewing the Internal Audit Reports and accessing the Internal Auditor's findings and the management's responses thereto and thereafter, making the necessary recommendations or changes to the Board of Directors;
- reviewing the Statement on Internal Control and Statement on Corporate Governance for inclusion in the Annual Report; and
- Reviewing the Company's compliance with the Listing Requirements of Bursa Securities and the applicable approved accounting standards issued by Malaysian Accounting Standards Board.

### INTERNAL AUDIT FUNCTION

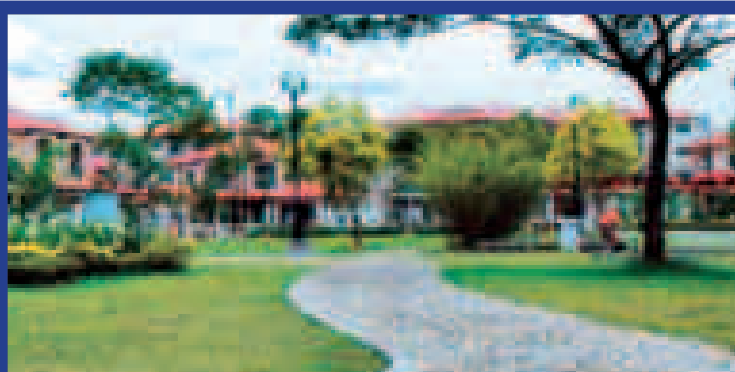
The internal audit function of the Company is performed by the Internal Audit Committee Members set up with the principal objective of regular review of systems of internal controls, procedures and operations so as to provide reasonable assurance that the internal control system is sound, adequate and operating satisfactorily.

The attainment of such objective involves the following major activities being carried out by the Internal Audit Committee Members: -

- (a) review and appraise the adequacy, effectiveness and reliability of the internal control systems, policies and procedures;
- (b) monitor the adequacy, reliability, integrity, security and timeliness of management information systems;
- (c) determine the extent of compliance with relevant laws, codes, standards, regulations, policies, plans and procedures; and
- (d) identify and recommend solutions for identified potential problems; and review and verify the means used to safeguard assets.

### STATEMENT VERIFYING ALLOCATION OF OPTIONS

There were no shares schemes for employees established during the financial year ended 31 December 2007.



## Managing Director's Statement

### Dear Shareholders

On behalf of the Board of Directors, I am pleased to present this Annual Report and financial statements of Mudajaya Group Berhad ("Mudajaya" or "the Company") for the financial year ended 31 December 2007.

### FINANCIAL RESULTS

For the financial year under review, Mudajaya recorded total revenue of RM274.0 million, as compared to RM286.0 million generated from the previous financial year. However, the profit after taxation of Mudajaya has improved by 90% to RM36.2 million for the financial year ended 31 December 2007, from the previous year record of RM19.0 million.

As at 31 December 2007, the Group's net assets stood at RM253.9 million whilst net asset per share was RM1.70. The Group continued to operate under healthy financial position with net current assets of RM172.1 million and Cash & bank balances of RM84.8 million with zero gearing.

### REVIEW OF OPERATIONS

The financial year of 2007 has been exciting for Mudajaya, as we expand our market further into India to increase our construction activities and revenue.

#### Construction

The construction operations of the Group are mainly undertaken by its 100%-owned subsidiary, Mudajaya Corporation Berhad ("MCB").

The revenue from the construction sector has increased to RM139.2 million in the current financial year as compared to RM133.9 million recorded in the previous financial year, an increase of 4%. However, the profit before taxation improved significantly to RM31.3 million in the current financial year as compared to RM17.2 million achieved in the previous financial year, a growth of 82%. The increase in profit was mainly attributed to better profit margin achieved in construction projects, both locally and in India.

We have secured the following new projects in 2007, some of which have also contributed to the performance of the Group during the year:-

- EP contract for Phase 1, 350MW Coal Fired Independent Power Plant project in Chhattisgarh, India valued at USD215.787 million (approximately RM761.9 million).
- Construction of Package II of the Kemuning-Shah Alam Highway (LKSA) valued at RM96.3 million.
- Mitigation of cooling water shortage for the Sultan Salahuddin Abdul Aziz Power Station in Kapar, Selangor valued at RM39.45 million.
- Construction of 44-storey service apartment and 26-storey office tower known as "Crest Jalan Sultan Ismail" valued at RM184.0 million.
- Construction of 1,764 single-storey bungalow units in Kuantan, Pahang, valued at RM141 million.
- Construction of 15,000 single-storey semi-detached residential units for Felda Chini settlers, valued at RM900.0 million.



## Managing Director's Statement (cont'd)

### Properties

The main contributor to our property division is the Batu Kawah New Township in Kuching, Sarawak. This self-contained township is undertaken via our 70%-owned subsidiary, MJC City Development Sdn. Bhd. ("MJCC").

Despite the soft property market in Malaysia, MJCC successfully sold 99% and 96% of the 4-storey walk-up apartments (known as Courtyard Sanctuary) and the high-rise condominium (known as Upper Sanctuary) respectively. The gated semi-detached homes (known as MJC Mutiara) also registered commendable sales of 86%. Moving forward, MJCC has obtained the approval for the development of 688 units of luxury condominium (known as Sky Villa), to be launched in 2008.

For the financial year 2007, MJCC registered revenue of RM71.2 million (2006: RM64.0 million) and profit before taxation of RM8.4 million (2006: RM13.2 million), representing an increase of 11% and a decrease of 36% respectively over the previous financial year. Despite achieving higher revenue, the profitability has been affected due to escalating prices of construction materials.

### Manufacturing

The manufacturing division consists of production and sales of ready-mixed concrete and pre-cast concrete beams via our 100%-owned subsidiary, MJC Industries Sdn. Bhd. and 51%-owned subsidiary, MJC Precast Sdn. Bhd. The ready-mixed concrete operation has been providing an integral support to the core construction and property development activities of the Group.

The manufacturing division registered a huge growth of 57% in revenue but however, profit before taxation declined by 36% in the current financial year as compared to the previous financial year due to rapid increase of steel bar prices.

The major contracts secured in 2007 were:-

- Construction and completion part of Projek Lebuhraya Kemuning-Shah Alam (Package 2)
- Design and build contract for the privatization of Lebuhraya Kajang-Seremban (Package 1B, 2A, 2B & 3)
- Projek membina Jalan Lingkaran Tengah Seremban, Negeri Sembilan (Fasa 2)

The manufacturing and sales of pre-cast concrete beams continued to operate under challenging conditions in 2007 mainly due to shortage in steel supply and escalating prices of raw materials.

### Trading

The trading division is undertaken by our 100%-owned subsidiary, MJC Trading Sdn. Bhd.

Trading division continued to play a crucial role in ensuring reliable, cost effective and efficient supply of construction and building materials for the Group's construction and property development operations. Although revenue for the trading division has decreased by 1%, nevertheless profit before taxation has increased by 55% in 2007 as compared to the previous year.



## Managing Director's Statement (cont'd)

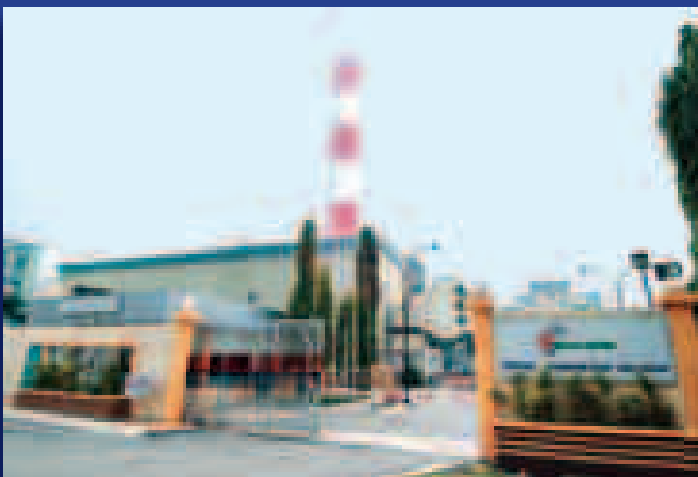
### CORPORATE DEVELOPMENT

The Group has made significant progress on the IPP Project in the State of Chhattisgarh, India. Following are some the major milestones achieved todate:-

- MCB has on 13 July 2005 entered into a Joint Venture Agreement with RK Powergen Private Limited ("RK Power") of India for the IPP Project in the State of Chhattisgarh, India.
- The special purpose vehicle, RKM Powergen Private Limited ("RKM") has on 3 April 2006 entered into a Memorandum of Understanding ("MOU") with the Government of Chhattisgarh and Chhattisgarh State Electricity Board ("CSEB") for establishing and operating a nominal 1,200MW IPP Project along with integrated coal mine in the State based upon the equity participation of 74%:26% by RK Power and MCB.
- On 29 September 2006, a Power Purchase Agreement ("PPA") was signed between RKM, a 26% associate company of MCB and CSEB for a period of 20 years for the first operating unit with a nominal capacity of 300MW.
- RKM entered into a MOU with PTC India Limited for the purchase of power from the balance of three (3) phases of the operating units of nominal 300MW each for a period of 25 years.
- On 2 May 2007, our subsidiary, MIPP International Ltd ("MIPP") received a Letter of Intent for the purchase order of a procurement package for a total value of INR897 Crores (approximately RM772 million). The procurement package is for the Phase II of 4 x 350MW power stations to be built in Chhattisgarh, India.
- On 18 July 2007, RKM awarded the Engineering and Procurement contract for the Phase I of the IPP Project for an amount of USD215.787 million (approximately RM762 million) to MIPP.
- RKM has on 9 October 2007 entered into a Power Transmission Agreement with CSEB to establish an inter-connection line between the IPP Project and CSEB's transmission system. CSEB will construct the transmission line at their own cost and no transmission charges will be levied on RKM for the evacuation of power.
- RKM has on 29 November 2007 entered into an Agreement with JLD Yavatmal Energy Limited ("JLD"), Visa Power Limited ("Visa"), Green Infrastructure Private Limited ("Green") and Vandana Vidhyut Limited ("Vandana") (collectively referred to as "the Parties") to establish a joint venture company to mine the Fathepur East Coal Block (450 Million metric tonnes) allotted to the Parties by the Ministry of Coal, Government of India.

The Chhattisgarh IPP Project above is expected to contribute a long term stream of recurring income to the Group upon commencement of the commercial operation of the power plant.

Other than the IPP project, Mudajaya has participated in both local and overseas tenders. We are leveraging on our financial strength and track records and have focused in certain niche sectors particularly in the power plant sector, which may potentially generate higher profit margin.



## Managing Director's Statement (cont'd)

### PROSPECTS OF THE COMPANY

Moving forward, the Group is working on to secure a few major construction projects to fortify our enviable position. The Group's excellent track record in its 43 years of experience in the construction industry couple with its healthy financial position will provide the Group with competitive advantages to secure and undertake major projects.

On the overseas frontier, the Group's venture in the IPP Project in India will substantially strengthen the Group's presence in India and will greatly enhance its track record further. The IPP would provide the Group with major Engineering and Procurement contract as well as civil construction contracts. A steady long-term stream of recurring income is expected to commence by 2011 upon the commercial operations of the power plant.

Currently, the Group is also exploring various business opportunities in India, Middle East, Indonesia and other parts of the world to secure projects in the power plant, construction and property development sectors. We expect to improve our presence in those countries by embarking on projects in those industries to further enhance our order book.

Against this outlook and barring unforeseen circumstances, the Board is determine and optimistic that it will be able to further improve on its performance in 2008.

### DIVIDEND

The first and second interim dividend of 4% or RM0.02 per share net of 27% taxation amounted to RM2,184,000 and RM2,180,000 respectively for the financial year ended 31 December 2007 were declared on 16 May 2007 and 28 August 2007 respectively. The first and second interim dividends were paid on 16 July 2007 and 31 October 2007 respectively.

On top of that, the Board of Directors has also recommended the declaration of a final dividend of 8% or RM0.04 per share net of 26% taxation in respect of financial year ended 31 December 2007, subject to the shareholders' approval at the forthcoming Annual General Meeting.

As at todate, total gross dividend declared and recommended for the financial year ended 31 December 2007 is 16% or RM0.08 per share as compared to the total dividend paid out for the previous year of 14% or RM0.07 per share.

### APPRECIATION

I would like to express my sincere gratitude and appreciation to all the directors, members of the management and staff for their loyalty, commitment and dedication. I would like to take this opportunity to thank our shareholders, financiers, suppliers, contractors and clients, who have continuously given their unwavering support to us over the years.

Thank you.

**Ng Ying Loong**  
Managing Director

26 May 2008

# FINANCIAL STATEMENT



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## DIRECTORS' REPORT

The directors have pleasure in presenting their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2007.

### PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding.

The principal activities of the subsidiaries are disclosed in Note 14 to the financial statements.

There have been no significant changes in the nature of the principal activities during the financial year.

### RESULTS

	Group	Company
	RM'000	RM'000
Profit for the year	36,165	7,746
Attributable to:		
Equity holders of the Company	30,140	7,746
Minority interests	6,025	—
	36,165	7,746

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

### DIVIDENDS

The amount of dividends paid by the Company since 31 December 2006 were as follows:

	RM'000
In respect of the financial year ended 31 December 2006 as reported in the directors' report of that year.	
Final dividend of 6% less 27% taxation, on 149,519,300 ordinary shares, approved by shareholder on 15 June 2007 and paid on 29 June 2007.	3,274
In respect of the financial year ended 31 December 2007:	
First interim dividend of 4% less 27% taxation, on 149,519,300 ordinary shares, declared on 16 May 2007 and paid on 16 July 2007.	2,184
Second interim dividend of 4% less 27% taxation, on 149,294,800 ordinary shares, declared on 28 August 2007 and paid on 31 October 2007.	2,180
	7,638



## DIVIDENDS (CONTD.)

At the forthcoming Annual General Meeting, a final dividend in respect of the financial year ended 31 December 2007, of 8% less 26% taxation, will be proposed for shareholders' approval. The financial statements for the current financial year do not reflect this proposed dividend. Such dividend, if approved by the shareholders, will be accounted for in equity as an appropriation of retained earnings in the financial year ending 31 December 2008.

The number of ordinary shares for proposal of dividend is uncertain at the date of these financial statement as the Company is engaged in share buy back activity.

## DIRECTORS

The names of the directors of the Company in office since the date of the last report and at the date of this report are:

Ng Ying Loong  
 Wee Teck Nam  
 Anto A/L S.F. Joseph  
 Chung Tze Hien  
 Aminodin bin Ismail  
 Yee Swee Choon  
 Henry Choo Hon Fai

## DIRECTORS' BENEFITS

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors or the fixed salary of a full time employee of the Company as shown in Note 9 to the financial statements or the fixed salary of a full time employee) by reason of a contract made by the Company or a related corporation with any director or with a firm of which he is a member, or with a company in which he has a substantial financial interest, except as disclosed in Note 28 to the financial statements.

## DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares in the Company during the financial year were as follows:

	Number of Ordinary Shares of RM0.50 Each			
	At 1.1.2007	Acquired	Sold	At 31.12.2007
<b>The Company</b>				
<b>Direct Interest</b>				
Ng Ying Loong	1,626,000	—	—	1,626,000
Anto A/L S.F. Joseph	650,000	—	—	650,000
Wee Teck Nam	390,000	—	—	390,000
Yee Swee Choon	63,000	35,000	(36,500)	61,500
<b>Indirect Interest</b>				
Ng Ying Loong	43,178,000	—	(3,150,000)	40,028,000
Wee Teck Nam	43,174,000	—	(3,150,000)	40,024,000
Yee Swee Choon	—	5,000	—	5,000

## DIRECTORS' INTERESTS (CONTD.)

Ng Ying Loong and Wee Teck Nam by virtue of their interest in shares in the Company are also deemed interested in shares of all the Company's subsidiaries to the extent the Company has an interest.

None of the other directors in office at the end of the financial year had any interest in shares in the Company or its related corporations during the financial year.

## ISSUE OF SHARES

During the financial year, the Company increased its issued and paid-up share capital from RM68,000,000 to RM74,800,000 by way of the issuance of 13,600,000 ordinary shares of RM0.50 each through a private placement at an issue price of RM4.20 per ordinary share for cash, for additional working capital purposes.

The new ordinary shares issued during the financial year ranked *pari passu* in all respects with the existing ordinary shares of the Company.

## TREASURY SHARES

During the financial year, the Company repurchased 872,600 of its issued ordinary shares from the open market at an average price of RM2.42 per share. The total consideration paid for the repurchase including transaction costs was RM2,112,000. The shares repurchased are being held as treasury shares in accordance with Section 67A of the Companies Act, 1965.

As at 31 December 2007, the Company held as treasury shares a total of 305,200 of its 149,600,000 issued ordinary shares. Such treasury shares are held at a carrying amount of RM811,000 and further relevant details are disclosed in Note 24(b) to the financial statements.

## OTHER STATUTORY INFORMATION

- (a) Before the income statements and balance sheets of the Group and of the Company were made out, the directors took reasonable steps:
  - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that there were no known bad debts and that adequate provision had been made for doubtful debts; and
  - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances which would render:
  - (i) it necessary to write off any bad debts or the amount of the provision for doubtful debts inadequate to any substantial extent; and
  - (ii) the values attributed to the current assets in the financial statements of the Group and of the Company misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

**OTHER STATUTORY INFORMATION (CONTD.)**

- (e) As at the date of this report, there does not exist:
- (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
  - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
- (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and
  - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

**SIGNIFICANT EVENTS**

Significant events are disclosed in Note 31 to the financial statements.

**AUDITORS**

The auditors, Ernst & Young, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors dated 25 March 2008.

Ng Ying Loong

Wee Teck Nam

**STATEMENT BY DIRECTORS****PURSUANT TO SECTION 169(15) OF THE COMPANIES ACT, 1965**

We, Ng Ying Loong and Wee Teck Nam, being two of the directors of Mudajaya Group Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 38 to 80 are drawn up in accordance with the provisions of the Companies Act, 1965 and applicable Financial Reporting Standards in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2007 and of the results and the cash flows of the Group and of the Company for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors dated 25 March 2008.

Ng Ying Loong

Wee Teck Nam

**STATUTORY DECLARATION****PURSUANT TO SECTION 169(16) OF THE COMPANIES ACT, 1965**

I, Loi Kent Liak, being the officer primarily responsible for the financial management of Mudajaya Group Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 38 to 80 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed  
Loi Kent Liak at Petaling Jaya in the State of  
Selangor Darul Ehsan on 25 March 2008.

Loi Kent Liak

Before me,

Song Foong Chee  
No. B.158

## REPORT OF THE AUDITORS TO THE MEMBERS OF MUDAJAYA GROUP BERHAD (INCORPORATED IN MALAYSIA)

We have audited the financial statements set out on pages 38 to 80. These financial statements are the responsibility of the Company's directors.

It is our responsibility to form an independent opinion, based on our audit, on the financial statements and to report our opinion to you, as a body, in accordance with Section 174 of the Companies Act, 1965 and for no other purpose. We do not assume responsibility to any other person for the content of this report.

We conducted our audit in accordance with applicable Approved Standards on Auditing in Malaysia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the directors, as well as evaluating the overall presentation of the financial statements. We believe that our audit provides a reasonable basis for our opinion.

In our opinion:

- (a) the financial statements have been properly drawn up in accordance with the provisions of the Companies Act, 1965 and applicable Financial Reporting Standards in Malaysia so as to give a true and fair view of:
  - (i) the financial position of the Group and of the Company as at 31 December 2007 and of the results and the cash flows of the Group and of the Company for the year then ended; and
  - (ii) the matters required by Section 169 of the Companies Act, 1965 to be dealt with in the financial statements; and
- (b) the accounting and other records and the registers required by the Act to be kept by the Company and by its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.

We have considered the financial statements and the auditors' reports thereon of the subsidiaries, as indicated in Note 14 to the financial statements, being financial statements that have been included in the consolidated financial statements.

We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.

The auditors' reports on the financial statements of the subsidiaries were not subject to any qualification material to the consolidated financial statements and did not include any comment required to be made under Section 174(3) of the Act.

Ernst & Young  
AF 0039  
Chartered Accountants

Lee Seng Huat  
No.2518/12/09(J)  
Partner

Kuala Lumpur, Malaysia  
25 March 2008



## INCOME STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2007

	Note	Group		Company	
		2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Revenue	3	273,981	285,933	11,005	8,593
Cost of sales	4	(216,700)	(239,385)	–	–
<b>Gross profit</b>		<b>57,281</b>	46,548	<b>11,005</b>	8,593
Other income	5	6,469	6,575	16	6
Administrative expenses		(21,877)	(21,757)	(304)	(252)
<b>Operating profit</b>	6	<b>41,873</b>	31,366	<b>10,717</b>	8,347
Finance costs	7	–	(79)	–	–
Share of results of associates		166	(14)	–	–
<b>Profit before tax</b>		<b>42,039</b>	31,273	<b>10,717</b>	8,347
Income tax expense	10	(5,874)	(12,248)	(2,971)	(2,406)
<b>Profit for the year</b>		<b>36,165</b>	19,025	<b>7,746</b>	5,941
Attributable to:					
Equity holders of the Company		30,140	16,255	7,746	5,941
Minority interests		6,025	2,770	–	–
		<b>36,165</b>	19,025	<b>7,746</b>	5,941
<b>Earning per share attributable to equity holders of the Company (sen):</b>					
Basic, for profit for the year	11	21.0	12.1		

The accompanying notes form an integral part of the financial statements.

## BALANCE SHEETS AS AT 31 DECEMBER 2007

	Note	Group		Company	
		2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
ASSETS					
Non-current assets					
Property, plant and equipment	13	12,592	13,566	–	–
Investments in subsidiaries	14	–	–	60,299	60,299
Investments in associates	15	69,346	–	–	–
Other investments	16	102	134	–	–
		82,040	13,700	60,299	60,299
Current assets					
Property development costs	17	35,499	48,764	–	–
Inventories	18	16,378	17,153	–	–
Trade and other receivables	19	143,777	85,240	77,420	15,977
Cash and bank balances	20	84,767	45,737	35	62
		280,421	196,894	77,455	16,039
TOTAL ASSETS		362,461	210,594	137,754	76,338
EQUITY AND LIABILITIES					
Equity attributable to equity holders of the Company					
Share capital	24(a)	74,800	68,000	74,800	68,000
Share premium		63,114	10,106	63,114	10,106
Treasury shares	24(b)	(811)	(2,320)	(811)	(2,320)
Capital reserve	25	4,900	4,900	–	–
Foreign currency translation reserve		(246)	–	–	–
Retained earnings	26	91,263	68,761	467	359
		233,020	149,447	137,570	76,145
Minority interests		20,842	14,740	–	–
Total equity		253,862	164,187	137,570	76,145
Non-current liability					
Deferred tax liabilities	23	256	716	–	–
		256	716	–	–
Current liabilities					
Trade and other payables	22	107,169	43,367	180	193
Current tax payable		1,174	2,324	4	–
		108,343	45,691	184	193
Total liabilities		108,599	46,407	184	193
TOTAL EQUITY AND LIABILITIES		362,461	210,594	137,754	76,338

The accompanying notes form an integral part of the financial statements.

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2007

		Attributable to Equity Holders of the Company						Minority Interest	Total Equity	
		Non-Distributable			Distributable					
	Note	Share Capital RM'000	Share Premium RM'000	Capital Reserve RM'000	Treasury Shares RM'000	Foreign Currency Translation Reserve RM'000	Retained Earnings RM'000	Total RM'000	RM'000	RM'000
At 1 January 2006		68,000	10,106	4,900	(448)	–	58,324	140,882	12,270	153,152
Profit for the year, representing total recognised income and expense for the year		–	–	–	–	–	16,255	16,255	2,770	19,025
Purchase of treasury shares	24(b)	–	–	–	(1,872)	–	–	(1,872)	–	(1,872)
Dividends	12	–	–	–	–	–	(5,818)	(5,818)	(300)	(6,118)
At 31 December 2006		68,000	10,106	4,900	(2,320)	–	68,761	149,447	14,740	164,187
At 1 January 2007		68,000	10,106	4,900	(2,320)	–	68,761	149,447	14,740	164,187
Profit for the year		–	–	–	–	–	30,140	30,140	6,025	36,165
Foreign currency translation, representing net expense recognised directly in equity		–	–	–	–	(246)	–	(246)	–	(246)
Total recognised income and expense for the year		–	–	–	–	(246)	30,140	29,894	6,025	35,919
Issue of ordinary shares		6,800	49,329	–	–	–	–	56,129	–	56,129
Treasury shares:										
Purchased	24(b)	–	–	–	(2,112)	–	–	(2,112)	–	(2,112)
Sold		–	3,679	–	3,621	–	–	7,300	–	7,300
Dividends	12	–	–	–	–	–	(7,638)	(7,638)	–	(7,638)
Subscription of shares in subsidiary		–	–	–	–	–	–	–	77	77
At 31 December 2007		74,800	63,114	4,900	(811)	(246)	91,263	233,020	20,842	253,862

The accompanying notes form an integral part of the financial statements.

## COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2007

		← Non-Distributable →		Distributable	
Note	Share Capital RM'000	Share Premium RM'000	Treasury Shares RM'000	Retained Earnings RM'000	Total Equity RM'000
<b>At 1 January 2006</b>	68,000	10,106	(448)	236	77,894
Profit for the year, representing total recognised income and expense for the year	—	—	—	5,941	5,941
Purchase of treasury shares	24(b)	—	(1,872)	—	(1,872)
Dividends	12	—	—	(5,818)	(5,818)
<b>At 31 December 2006</b>	68,000	10,106	(2,320)	359	76,145
<b>At 1 January 2007</b>	68,000	10,106	(2,320)	359	76,145
Profit for the year, representing total recognised income and expense for the year	—	—	—	7,746	7,746
Issue of ordinary shares	6,800	49,329	—	—	56,129
Treasury shares:					
Purchased	24(b)	—	(2,112)	—	(2,112)
Sold		3,679	3,621	—	7,300
Dividends	12	—	—	(7,638)	(7,638)
<b>At 31 December 2007</b>	74,800	63,114	(811)	467	137,570

The accompanying notes form an integral part of the financial statements.

## CASH FLOW STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2007

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Profit before tax	<b>42,039</b>	31,273	<b>10,717</b>	8,347
Adjustments for:				
Interest income	<b>(1,908)</b>	(1,458)	<b>(16)</b>	(6)
Dividend income	—	—	<b>(11,005)</b>	(8,593)
Finance costs	—	79	—	—
Impairment loss of other investments	—	500	—	—
Depreciation of property, plant and equipment	<b>3,715</b>	4,079	—	—
(Gain)/loss on disposal of property, plant and equipment	<b>(945)</b>	59	—	—
Gain on disposal of marketable securities	—	(1)	—	—
Loss on disposal of other investments	<b>7</b>	—	—	—
Provision for doubtful debts	—	641	—	—
Reversal of provision for doubtful debts	<b>(1,096)</b>	—	—	—
Unrealised foreign exchange gain	<b>(1,193)</b>	(85)	—	—
Share of results of associates	<b>(166)</b>	14	—	—
Operating profit/(loss) before working capital changes	<b>40,453</b>	35,101	<b>(304)</b>	(252)
Decrease in property development costs	<b>13,265</b>	12,570	—	—
Decrease/(increase) in inventories	<b>775</b>	(14,142)	—	—
Increase in trade and other receivables	<b>(57,365)</b>	(20,159)	<b>(61,448)</b>	1,598
Increase/(decrease) in trade and other payables	<b>64,749</b>	(7,234)	<b>(13)</b>	(44)
Cash generated from/(used in) operations	<b>61,877</b>	6,136	<b>(61,765)</b>	1,302
Interest paid	—	(79)	—	—
Taxes paid	<b>(7,623)</b>	(15,951)	<b>(2)</b>	(2)
Taxes refunded	<b>229</b>	19	<b>11</b>	5
Net cash generated from/(used in) operating activities	<b>54,483</b>	(9,875)	<b>(61,756)</b>	1,305



**CASH FLOW STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2007 (CONTD.)**

	<b>Group</b>		<b>Company</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'00</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Purchase of property, plant and equipment	(3,359)	(1,198)	—	—
Proceeds from disposal of property, plant and equipment	1,563	453	—	—
Proceed from disposal of other investment	25	51	—	—
Additional investment in an associate	(69,346)	—	—	—
Interest received	1,908	1,458	16	6
Dividend received	—	—	8,034	6,187
Net cash (used in)/generated from investing activities	(69,209)	764	8,050	6,193
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Proceeds received from issuance of shares to minority interest	77	—	—	—
Purchase of treasury shares	(2,112)	(1,872)	(2,112)	(1,872)
Repayment of hire purchase obligations	—	(2,047)	—	—
Proceeds from issuance of ordinary shares	56,129	—	56,129	—
Proceeds from disposal of treasury shares	7,300	—	7,300	—
Dividends paid	(7,638)	(5,818)	(7,638)	(5,818)
Net cash generated from/(used in) financing activities	53,756	(9,737)	53,679	(7,690)
<b>NET INCREASE/(DECREASE) IN CASH AND BANK BALANCES</b>	<b>39,030</b>	<b>(18,848)</b>	<b>(27)</b>	<b>(192)</b>
<b>CASH AND BANK BALANCES AT BEGINNING OF YEAR</b>	<b>45,737</b>	<b>64,585</b>	<b>62</b>	<b>254</b>
<b>CASH AND BANK BALANCES AT END OF YEAR (NOTE 20)</b>	<b>84,767</b>	<b>45,737</b>	<b>35</b>	<b>62</b>

The accompanying notes form an integral part of the financial statements.

## NOTES TO THE FINANCIAL STATEMENTS – 31 DECEMBER 2007

### 1. CORPORATE INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Board of Bursa Malaysia Securities Berhad. The registered office and principal business of the Company is located at 17, Jalan Semangat, 46100 Petaling Jaya, Selangor Darul Ehsan, Malaysia.

The principal activity of the Company is that of investment holding. The principal activities of the subsidiary companies are disclosed in Note 14. There have been no significant changes in the nature of the principal activities during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 25 March 2008.

### 2. SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 Basis of Preparation

The financial statements of the Group and of the Company have been prepared on a historical basis, unless otherwise disclosed in significant accounting policies, and comply with the provisions of the Companies Act, 1965 and applicable Financial Reporting Standards in Malaysia. At the beginning of the current financial year, the Group and the Company have adopted new and revised Financial Reporting Standards ("FRSs") which are mandatory for financial periods beginning on or after 1 January 2007 as described fully in Note 2.3.

The financial statements are presented in Ringgit Malaysia (RM) and all values are rounded to the nearest thousand (RM'000) except when otherwise indicated.

#### 2.2 Summary of Significant Accounting Policies

##### (a) Subsidiaries and Basis of Consolidation

###### (i) Subsidiaries

Subsidiaries are entities over which the Group has the ability to control the financial and operating policies so as to obtain benefits from their activities. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group has such power over another entity.

In the Company's separate financial statements, investments in subsidiaries are stated at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

###### (ii) Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the balance sheet date. The financial statements of the subsidiaries are prepared for the same reporting date as the Company.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. In preparing the consolidated financial statements, intragroup balances, transactions and unrealised gains or losses are eliminated in full. Uniform accounting policies are adopted in the consolidated financial statements for like transactions and events in similar circumstances.

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.2 Summary of Significant Accounting Policies (Contd.)

#### (a) Subsidiaries and Basis of Consolidation (Contd.)

##### (ii) Basis of Consolidation (Contd.)

Acquisition of subsidiaries are accounted for using the purchase method except for certain business combinations which were acquired prior to 1 January 2006 were accounted for using the merger method in accordance with FRS 122<sub>2004</sub>: Business Combinations, the generally accepted accounting principles prevailing at that time. The Group has taken advantage of exemption provided by FRS 3: Business Combinations to apply this standard prospectively. Accordingly, business combinations entered into prior to the effective dates have not been restated to comply with this standard.

The purchase method of accounting involves allocating the cost of the acquisition to the fair value of the assets acquired and liabilities and contingent liabilities assumed at the date of acquisition. The cost of an acquisition is measured as the aggregate of the fair values, at the date of exchange, of the assets given, liabilities incurred or assumed, and equity instruments issued, plus any costs directly attributable to the acquisition.

Any excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities represents goodwill. Any excess of the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition is recognised immediately in profit or loss.

Minority interests represent the portion of profit or loss and net assets in subsidiaries not held by the Group. It is measured at the minorities' share of the fair value of the subsidiaries' identifiable assets and liabilities at the acquisition date and the minorities' share of changes in the subsidiaries' equity since then.

Acquisitions of subsidiaries that meet the conditions of a merger are accounted for using the merger method. Under the merger method of accounting, the results of subsidiaries are presented as if the merger had been affected throughout the current and previous year. The assets and liabilities combined are accounted for based on the carrying amounts from the perspective of the common control shareholder at the date of transfer. In the consolidated financial statements, the cost of the merger is eliminated against the nominal value of the shares received. Any resulting credit difference is classified as equity and regarded as a non-distributable reserve. Any resulting debit difference is adjusted against any suitable reserve. Any share premium, capital redemption reserve and other reserves which are attributable to share capital of the merged enterprises, to the extent that they have not been capitalised by a debit difference, are reclassified and presented as movement in other capital reserves.

#### (b) Associates

Associates are entities in which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but not in control or joint control over those policies.

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.2 Summary of Significant Accounting Policies (Contd.)

#### (b) Associates (Contd.)

Investments in associates are accounted for in the consolidated financial statements using the equity method of accounting. Under the equity method, the investment in associate is carried in the consolidated balance sheet at cost adjusted for post-acquisition changes in the Group's share of net assets of the associate. The Group's share of the net profit or loss of the associate is recognised in the consolidated profit or loss. Where there has been a change recognised directly in the equity of the associate, the Group recognises its share of such changes.

In applying the equity method, unrealised gains and losses on transactions between the Group and the associate are eliminated to the extent of the Group's interest in the associate. After application of the equity method, the Group determines whether it is necessary to recognise any additional impairment loss with respect to the Group's net investment in the associate. The associate is equity accounted for from the date the Group obtains significant influence until the date the Group ceases to have significant influence over the associate.

When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any long-term interests that, in substance, form part of the Group's net investment in the associate, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

The most recent available audited financial statements of the associates are used by the Group in applying the equity method. Where the dates of the audited financial statements used are not coterminous with those of the Group, the share of results is arrived at from the last audited financial statements available and management financial statements to the end of the accounting period. Uniform accounting policies are adopted for like transactions and events in similar circumstances.

In the Company's separate financial statements, investments in associates are stated at cost less impairment losses.

On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

#### (c) Property, Plant and Equipment and Depreciation

All items of property, plant and equipment are initially recorded at cost. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Subsequent to recognition, property, plant and equipment except for freehold land are stated at cost less accumulated depreciation and any accumulated impairment losses.

Freehold land has an unlimited useful life and therefore is not depreciated. Depreciation of other property, plant and equipment is provided for on a straight-line basis to write off the cost of each asset to its residual value over the estimated useful life, at the following annual rates:

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.2 Summary of Significant Accounting Policies (Contd.)

#### (c) Property, Plant and Equipment and Depreciation (Contd.)

Buildings	2%
Factory	10%
Plant, machinery and equipment	20%
Office equipment, furniture and fittings	20%
Motor vehicles	20%

The residual values, useful life and depreciation method are reviewed at each financial year-end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any and the net carrying amount is recognised in profit or loss.

#### (d) Property Development Costs

Property development costs comprise all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities.

When the financial outcome of a development activity can be reliably estimated, property development revenue and expenses are recognised in the income statement by using the stage of completion method. The stage of completion is determined by the proportion that property development costs incurred for work performed to date bear to the estimated total property development costs.

Where the financial outcome of a development activity cannot be reliably estimated, property development revenue is recognised only to the extent of property development costs incurred that is probable will be recoverable, and property development costs on properties sold are recognised as an expense in the period in which they are incurred.

Any expected loss on a development project, including costs to be incurred over the defects liability period, is recognised as an expense immediately.

Property development costs not recognised as an expense are recognised as an asset, which is measured at the lower of cost and net realisable value.

The excess of revenue recognised in the income statement over billings to purchasers is classified as accrued billings within trade receivables and the excess of billings to purchasers over revenue recognised in the income statement is classified as progress billings within trade payables.

#### (e) Construction Contracts

Construction contracts work-in-progress are stated at cost plus attributable profits less foreseeable losses and progress billings. Cost includes sub-contract charges, materials, labour and attributable overhead expenses.

Where the outcome of a construction contract can be reliably estimated, contract revenue and contract costs are recognised as revenue and expenses respectively by using the stage of completion method. The stage of completion is measured by reference to the proportion of contract costs incurred for work performed to date to the estimated total contract costs.



## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.2 Summary of Significant Accounting Policies (Contd.)

#### (e) Construction Contracts (Contd.)

Where the outcome of a construction contract cannot be reliably estimated, contract revenue is recognised to the extent of contract costs incurred that it is probable will be recoverable. Contract costs are recognised as expenses in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

When the total of costs incurred on construction contracts plus, recognised profits (less recognised losses), exceeds progress billings, the balance is classified as amount due from customers on contracts. When progress billings exceed costs incurred plus, recognised profits (less recognised losses), the balance is classified as amount due to customers on contracts.

#### (f) Impairment of Non-Financial Assets

The carrying amounts of assets, other than construction contract assets, property development costs, inventories and deferred tax assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated to determine the amount of impairment loss.

For the purpose of impairment testing of these assets, recoverable amount is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash-generating unit (CGU) to which the asset belongs to.

An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. An impairment loss is recognised in profit or loss in the period in which it arises.

An impairment loss for an asset is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of an asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of impairment loss for an asset is recognised in profit or loss.

#### (g) Inventories

Inventories are stated at the lower of cost and net realisable value.

Cost of raw materials and finished goods is determined on a weighted average or first-in-first-out basis, as appropriate, according to the category of inventories concerned. The cost of raw materials comprises costs of purchase. The cost of unsold properties comprises cost associated with the acquisition of land, direct costs and appropriate proportions of common costs.

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.2 Summary of Significant Accounting Policies (Contd.)

#### (g) Inventories (Contd.)

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### (h) Financial Instruments

Financial instruments are recognised in the balance sheet when the Group has become a party to the contractual provisions of the instrument.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument classified as a liability, are reported as expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity. Financial instruments are offset when the Group has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

#### (i) Cash and bank balances

For the purposes of the cash flow statements, cash and bank balances include cash on hand and at bank and deposits at call which have an insignificant risk of changes in value, net of outstanding bank overdrafts.

#### (ii) Other Non-Current Investments

Non-current investments other than investments in subsidiaries, associates and jointly controlled entities are stated at cost less impairment losses. On disposal of an investment, the difference between net disposal proceeds and its carrying amount is recognised in profit or loss.

#### (iii) Marketable Securities

Marketable securities are carried at the lower of cost and market value, determined on an aggregate basis. Cost is determined on the weighted average basis while market value is determined based on quoted market values. Increases or decreases in the carrying amount of marketable securities are recognised in profit or loss. On disposal of marketable securities, the difference between net disposal proceeds and the carrying amount is recognised in profit or loss.

#### (iv) Trade Receivables

Trade receivables are carried at anticipated realisable values. Bad debts are written off when identified. An estimate is made for doubtful debts based on a review of all outstanding amounts as at the balance sheet date.

#### (v) Trade Payables

Trade payables are stated at the fair value of the consideration to be paid in the future for goods and services received.

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.2 Summary of Significant Accounting Policies (Contd.)

#### (h) Financial Instruments (Contd.)

##### (vi) Equity Instruments

Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

The transaction costs of an equity transaction are accounted for as a deduction from equity, net of tax. Equity transaction costs comprise only those incremental external costs directly attributable to the equity transaction which would otherwise have been avoided.

The consideration paid, including attributable transaction costs on repurchased ordinary shares of the Company that have not been cancelled, are classified as treasury shares and presented as a deduction from equity. No gain or loss is recognised in profit or loss on the sale, re-issuance or cancellation of treasury shares. When treasury shares are reissued by resale, the difference between the sales consideration and the carrying amount is recognised in equity.

#### (i) Income Tax

Income tax on the profit or loss for the year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the year and is measured using the tax rates that have been enacted at the balance sheet date.

Deferred tax is provided for, using the liability method. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. Deferred tax is not recognised if the temporary difference arises from goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax is measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the balance sheet date. Deferred tax is recognised as income or an expense and included in the profit or loss for the period, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also recognised directly in equity, or when it arises from a business combination that is an acquisition, in which case the deferred tax is included in the resulting goodwill or the amount of any excess of the acquirer's interest is the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the cost of the combination.

#### (j) Provisions

Provisions are recognised when the Group has a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as finance cost.

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.2 Summary of Significant Accounting Policies (Contd.)

#### (k) Employee Benefits

##### (i) Short Term Benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

##### (ii) Defined Contribution Plans

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities or funds and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as an expense in the profit or loss as incurred. As required by law, companies in Malaysia make such contributions to the Employees Provident Fund ("EPF").

#### (l) Foreign Currencies

##### (i) Functional and Presentation Currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia (RM), which is also the Company's functional currency.

##### (ii) Foreign Currency Transactions

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency (foreign currencies) are recorded in the functional currencies using the exchange rates prevailing at the dates of the transactions. At each balance sheet date, monetary items denominated in foreign currencies are translated at the rates prevailing on the balance sheet date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not translated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are included in profit or loss for the period except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operation. Exchange differences arising on monetary items that form part of the Group's net investment in foreign operation, where that monetary item is denominated in either the functional currency of the reporting entity or the foreign operation, are initially taken directly to the foreign currency translation reserve within equity until the disposal of the foreign operations, at which time they are recognised in profit or loss. Exchange differences arising on monetary items that form part of the Group's net investment in foreign operation, where that monetary item is denominated in a currency other than the functional currency of either the reporting entity or the foreign operation, are recognised in profit or loss for the period. Exchange differences arising on monetary items that form part of the Company's net investment in foreign operation, regardless of the currency of the monetary item, are recognised in profit or loss in the Company's financial statements or the individual financial statements of the foreign operation, as appropriate.

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.2 Summary of Significant Accounting Policies (Contd.)

#### (l) Foreign Currencies (Contd.)

##### (ii) Foreign Currency Transactions (Contd.)

Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

##### (iii) Foreign Operations

The results and financial position of foreign operations that have a functional currency different from the presentation currency (RM) of the consolidated financial statements are translated into RM as follows:

- Assets and liabilities for each balance sheet presented are translated at the closing rate prevailing at the balance sheet date;
- Income and expenses for each income statement are translated at average exchange rates for the year, which approximates the exchange rates at the dates of the transactions; and
- All resulting exchange differences are taken to the foreign currency translation reserve within equity.

#### (m) Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

##### (i) Sale of Properties

Revenue from sale of properties is accounted for by the stage of completion method as described in Note 2.2(d).

##### (ii) Construction Contracts

Revenue from construction contracts is accounted for by the stage of completion method as described in Note 2.2(e).

##### (iii) Sale of Goods

Revenue is recognised net of sales taxes and discounts upon transfer of significant risks and rewards of ownership to the buyer. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

##### (iv) Rental Income

Rental income from investment property is recognised on a straight-line basis over the term of the lease. The aggregate cost of incentives provided to lessees is recognised as a reduction of rental income over the lease term on a straight-line basis.

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.2 Summary of Significant Accounting Policies (Contd.)

#### (m) Revenue Recognition (Contd.)

##### (v) Interest Income

Interest income is recognised on an accrual basis using the effective interest method.

##### (vi) Dividend Income

Dividend income is recognised when the Group's right to receive payment is established.

##### (vii) Management Fees

Management fees are recognised when services are rendered.

### 2.3 Changes in Accounting Policies and Effects Arising from Adoption of New and Revised FRSs

On 1 January 2007, the Group and the Company have adopted FRS 124: Related Party Disclosures.

The Malaysian Accounting Standards Board has also issued FRS 6: Exploration for and Evaluation of Mineral Resources and Amendments to FRS 119<sub>2004</sub> – Actuarial Gains and Losses, Group Plans and Disclosures, which will be effective for annual periods beginning on or after 1 January 2007. Both FRS 6 and Amendments to FRS 119<sub>2004</sub> are not applicable to the Group or the Company.

The adoption of the revised FRS 124 give rise to additional disclosures but did not result in significant changes in accounting policies of the Group and of the Company.

### 2.4 Standards and Interpretations Issued but Not Yet Effective

At the date of authorisation of these financial statements, the following new and revised FRS, amendment to FRS and Interpretations were issued but not yet effective and have not been applied by the Group and the Company:

<b>FRS, Amendments to FRS and Interpretations</b>	<b>Effective for financial periods beginning on or after</b>
FRS 107: Cash Flow Statements	1 July 2007
FRS 111: Construction Contracts	1 July 2007
FRS 112: Income Taxes	1 July 2007
FRS 118: Revenue	1 July 2007
FRS 120: Accounting for Government Grants and Disclosure of Government Assistance	1 July 2007
FRS 134: Interim Financial Reporting	1 July 2007
FRS 137: Provisions, Contingent Liabilities and Contingent Assets	1 July 2007
FRS 139: Financial Instruments: Recognition and Measurement	Deferred
Amendment to FRS 121 : The Effects of Changes in Foreign Exchange Rates – Net Investment In a Foreign Operation	1 July 2007
IC Interpretation 1: Changes in Existing Decommissioning, Restoration and Similar Liabilities	1 July 2007
IC Interpretation 2: Members' Shares in Co-operative Entities and Similar Instruments	1 July 2007
IC Interpretation 5: Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds	1 July 2007



## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.4 Standards and Interpretations Issued but Not Yet Effective (Contd.)

IC Interpretation 6: Liabilities arising from Participating in a Specific Market – Waste Electrical and Electronic Equipment	1 July 2007
IC Interpretation 7: Applying the Restatement Approach under FRS 129 <sub>2004</sub> – Financial Reporting in Hyperinflationary Economies	1 July 2007
IC Interpretation 8: Scope of FRS 2	1 July 2007

The above new and revised FRSs, amendment to FRS and Interpretations are expected to have no significant impact on the financial statements of the Group and of the Company upon their initial application except for the following:

#### **Amendment to FRS 121: The effects of Changes in Foreign Exchange Rates - Net Investment in a Foreign Operation**

This amendment requires that where an entity has a monetary item that forms part of its net investment in a foreign operation, the exchange differences arising from such monetary items should always be recognised in equity in the consolidated financial statements and should not be dependent on the currency of the monetary item. Prior to this amendment, exchange differences arising on a monetary item that forms part of the Group's net investment in a foreign operation are recognised in equity in the consolidated financial statements only when that monetary item is denominated either in the functional currency of the reporting entity or the foreign operation. The Group will apply this amendment from financial periods beginning 1 January 2008. As it is not possible to reasonably estimate the exchange rates applicable to such monetary items for future periods, the directors are therefore unable to determine if the initial adoption of this amendment will have a material impact on the consolidated financial statements for the financial ending 31 December 2008.

The Group and the Company are exempted from disclosing the possible impact, if any, to the financial statement upon the initial application of FRS 139.

### 2.5 Significant Accounting Estimates and Judgements

Estimates, assumptions concerning the future and judgements are made in the preparation of the financial statements. They affect the application of the Group's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an on-going basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### **Key Sources of Estimation Uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

#### **(i) Property development costs and construction contracts**

The Group recognises property development and construction contracts revenue and expenses in the income statement using the stage of completion method. The stage of completion is determined by the proportion of costs incurred for the work performed to date over the estimated total costs.

Significant judgement is required in determining the stage of completion, the extent of the costs incurred and the estimated total revenue and costs, as well as recoverability of the property development and construction contracts projects. In making the judgement, the Group evaluates based on past experience, external economic factors and by relying on the work of specialists.

## 2. SIGNIFICANT ACCOUNTING POLICIES (CONTD.)

### 2.5 Significant Accounting Estimates and Judgements (Contd.)

#### (i) Property development costs and construction contracts (Contd.)

Details of the property development costs and construction contracts are disclosed in Note 17 and Note 21 respectively.

#### (ii) Depreciation of plant, machinery and equipment

The cost of plant and machinery for the manufacture of building materials is depreciated on a straight-line basis over the assets' useful lives. Management estimates the useful lives of these plant, machinery and equipment to be within 3 to 5 years. These are common life expectancies applied in the industry of building materials manufacturing. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised. However, management believes that no reasonable probable change in the above key assumptions would cause a material impact to the future depreciation charges.

## 3. REVENUE

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Construction contracts	139,530	133,941	—	—
Sale of development properties	73,137	74,789	—	—
Sale of construction materials	61,314	77,203	—	—
Dividend income from subsidiaries	—	—	11,005	8,593
	273,981	285,933	11,005	8,593

## 4. COST OF SALES

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Construction contract costs	103,164	109,525	—	—
Property development costs (Note 17)	61,514	58,404	—	—
Cost of inventories sold	52,022	71,456	—	—
	216,700	239,385	—	—

## 5. OTHER INCOME

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Interest income	1,908	1,458	16	6
Rental of land and buildings	125	139	–	–
Rental of plant and machinery	125	200	–	–
Miscellaneous	4,311	4,778	–	–
	<b>6,469</b>	<b>6,575</b>	<b>16</b>	<b>6</b>

## 6. OPERATING PROFIT

The following amounts have been included in arriving at operating profit:

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Employee benefits expenses (Note 8)	6,576	5,952	–	–
Non-executive directors' remuneration (Note 9)	127	128	127	128
Auditors' remuneration	66	66	15	15
Depreciation of property, plant and equipment (Note 13)	3,715	4,079	–	–
Provision for doubtful debts	–	641	–	–
Reversal of provision for doubtful debts	(1,096)	–	–	–
Impairment loss of other investments	–	500	–	–
Rental expense for:				
– land and buildings	333	342	–	–
– plant and machineries	2,653	1,095	–	–
– others	–	45	–	–
Loss on disposal of other investments	7	–	–	–
(Gain)/loss on disposal of				
– marketable securities	–	(1)	–	–
– property, plant and equipment	(945)	59	–	–
Rental of plant and machinery	(125)	(200)	–	–
Rental of land and building	(125)	(139)	–	–
Unrealised foreign exchange gain	(1,193)	(85)	–	–

## 7. FINANCE COSTS

	Group	
	2007 RM'000	2006 RM'000
Interest expense on:		
Bank borrowings	–	3
Hire purchase financing	–	76
	–	79

## 8. EMPLOYEE BENEFITS EXPENSE

	Group	
	2007 RM'000	2006 RM'000
Wages and salaries	5,629	4,910
Social security contributions	38	32
Contributions to defined contribution plan	602	524
Other benefits	307	486
	6,576	5,952

Included in employee benefit of the Group are executive directors' remuneration amounting to RM2,414,000 (2006: RM2,519,000) as further disclosed in Note 9.

## 9. DIRECTORS' REMUNERATION

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Executive directors' remuneration (Note 8):				
Other emoluments	2,414	2,159	–	–
Non-executive directors' remuneration (Note 6):				
Fees	120	120	120	120
Other emoluments	7	8	7	8
	127	128	127	128
Total directors' remuneration (Note 28)	2,541	2,287	127	128
Estimated money value of benefits-in-kind	86	82	–	–
Total directors' remuneration including benefits-in-kind	2,627	2,369	127	128

## 9. DIRECTORS' REMUNERATION (CONTD.)

The details of remuneration receivable by directors of the Company during the year are as follows:

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Executive:				
Salaries and other emolument	1,185	885	885	—
Bonus	67	84	—	—
Defined contribution plan	120	145	—	—
Estimated money value of benefits-in-kind	52	52	—	—
	1,424	1,166	—	—
Non-Executive:				
Fees	120	120	120	120
Other emolument	7	8	7	8
	1,551	1,294	127	128

The number of directors of the Company whose total remuneration during the year fell within the following bands is analysed below:

	Number of Directors	
	2007	2006
<b>Executive directors:</b>		
RM100,001 – RM150,000	—	—
RM150,001 – RM200,000	1	1
RM300,001 – RM350,000	—	—
RM350,001 – RM400,000	—	1
RM450,001 – RM500,000	—	—
RM500,001 – RM550,000	—	—
RM550,001 – RM600,000	—	—
RM600,001 – RM650,000	2	1
<b>Non-Executive directors:</b>		
Below RM50,000	4	4

## 10. INCOME TAX EXPENSE

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Current income tax:				
Malaysian income tax	6,186	8,480	2,971	2,406
Under provision in prior years	148	3,768	–	–
	6,334	12,248	2,971	2,406
Deferred tax (Note 23):				
Relating to origination and reversal of temporary differences	(4)	–	–	–
Relating to changes in tax rates	13	–	–	–
Over provision in prior years	(469)	–	–	–
	(460)	–	–	–
Total tax expenses	5,874	12,248	2,971	2,406

Domestic income tax is calculated at the Malaysian statutory tax rate of 27% (2006: 28%) of the estimated assessable profit for the year. The domestic statutory tax rate will be reduced to 26% from the current year's rate of 27%, effective year of assessment 2008 and to 25% in subsequent years of assessment. The computation of deferred tax as at 31 December 2007 has reflected these changes.

Taxation for other jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

A reconciliation of income tax expense applicable to profit before tax at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Company is as follows:

	2007 RM'000	2006 RM'000
<b>Group</b>		
Profit before tax	42,039	31,273
Taxation at Malaysian statutory tax rate of 27% (2006: 28%)	11,351	8,756
Effect of changes in tax rates on opening balance of deferred tax	13	–
Effect of income subject to tax rate of 20%	(92)	(63)
Income not subject to tax	(5,868)	(323)
Expenses not deductible for tax purposes	827	1,723
Utilisation of current year's reinvestment allowances	(67)	(65)
Utilisation of previously unrecognised and unutilised reinvestment allowances	(69)	(99)
Utilisation of previously unrecognised deferred tax	–	(1,480)
Deferred tax assets not recognised in respect of current year's tax losses and unabsorbed capital allowances	100	31
Overprovision of deferred tax in prior years	(469)	–
Underprovision of tax expense in prior years	148	3,768
Income tax expense for the year	5,874	12,248



**10. INCOME TAX EXPENSE (CONTD.)**

	2007 RM'000	2006 RM'000
<b>Company</b>		
Profit before tax	10,717	8,347
Taxation at Malaysian statutory tax rate of 27% (2006: 28%)	2,894	2,337
Expenses not deductible for tax purposes	77	69
Income tax expense for the year	2,971	2,406

**11. EARNINGS PER SHARE**

Basic earnings per share amounts are calculated by dividing profit for the year attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares in issue during the financial year held by the Company, excluding treasury shares held by the Company.

	<b>Group</b>	
	2007 RM'000	2006 RM'000
Profit attributable to ordinary equity holders of the Company	30,140	16,255
Weighted average number of ordinary shares in issue	143,231	134,732

	<b>Group</b>	
	2007 sen	2006 sen
Basic earning per share for profit for the year	21.0	12.1

**12. DIVIDENDS**

	<b>Dividends in respect of Year</b>		<b>Dividends Recognised in Year</b>	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
<b>Recognised during the year:</b>				
Final dividend for 2006: 6% less 27% taxation, on 149,519,300 ordinary shares (3 sen per ordinary share)	—	3,274	3,274	—
Final dividend for 2005: 4% less 28% taxation, on 134,833,400 ordinary shares (2 sen per ordinary share)	—	—	—	1,942

## 12. DIVIDENDS (CONTD.)

	Dividends in respect of Year		Dividends Recognised in Year	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
First interim dividend for 2007: 4% less 27% taxation, on 149,519,300 ordinary shares (2 sen per ordinary share)	2,184	–	2,184	–
First interim dividend for 2006: 4% less 28% taxation, on 136,000,000 ordinary shares (2 sen per ordinary share)	–	1,941	–	1,941
Second interim dividend for 2007: 4% less 27% taxation, on 149,294,800 ordinary shares (2 sen per ordinary share)	2,180	–	2,180	–
Second interim dividend for 2006: 4% less 28% taxation, on 135,809,500 ordinary shares (2 sen per ordinary share)	–	1,935	–	1,935
	4,364	7,150	7,638	5,818

At the forthcoming Annual General Meeting, a final dividend in respect of the financial year ended 31 December 2007, of 8% less 26% taxation, will be proposed for shareholders' approval. The financial statements for the current financial year do not reflect this proposed dividend. Such dividend, if approved by the shareholders, will be accounted for in equity as an appropriation of retained earnings in the financial year ending 31 December 2008.

The number of ordinary shares for proposal of dividend is uncertain at the date of these financial statement as the Company is engaged in share buy back activity.

## 13. PROPERTY, PLANT AND EQUIPMENT

Freehold land RM'000	Building RM'000	Factory RM'000	Plant, machinery and equipment RM'000	Office equipment, furniture and fittings RM'000	Motor vehicles RM'000	Total RM'000
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### Group

#### At 31 December 2007

#### Cost

At 1 January 2007	5,707	170	3,633	43,609	2,290	6,639	62,048
Additions	–	1,899	–	837	63	560	3,359
Disposals	–	(170)	–	(2,641)	–	(514)	(3,325)
At 31 December 2007	5,707	1,899	3,633	41,805	2,353	6,685	62,082

## 13. PROPERTY, PLANT AND EQUIPMENT (CONTD.)

	Freehold land RM'000	Building RM'000	Factory RM'000	Plant, machinery and equipment RM'000	Office equipment, furniture and fittings RM'000	Motor vehicles RM'000	Total RM'000
<b>Group</b>							
<b>Accumulated depreciation</b>							
At 1 January 2007	–	22	2,330	38,727	2,151	5,252	48,482
Depreciation charge for the year (Note 6)	–	16	363	2,607	73	656	3,715
Disposals	–	(26)	–	(2,191)	–	(490)	(2,707)
At 31 December 2007	–	12	2,693	39,143	2,224	5,418	49,490
<b>Net Carrying Amount</b> At 31 December 2007	5,707	1,887	940	2,662	129	1,267	12,592
<b>Group</b>							
<b>At 31 December 2006</b>							
<b>Cost</b>							
At 1 January 2006	5,707	170	3,616	44,008	2,270	6,897	62,668
Additions	–	–	17	775	111	295	1,198
Disposals	–	–	–	(1,174)	(91)	(553)	(1,818)
At 31 December 2006	5,707	170	3,633	43,609	2,290	6,639	62,048
<b>Accumulated depreciation</b>							
At 1 January 2006	–	19	1,967	36,571	2,120	5,032	45,709
Depreciation charge for the year	–	3	363	2,884	112	717	4,079
Disposals	–	–	–	(728)	(81)	(497)	(1,306)
At 31 December 2006	–	22	2,330	38,727	2,151	5,252	48,482
<b>Net Carrying Amount</b> At 31 December 2006	5,707	148	1,303	4,882	139	1,387	13,566

During the financial year, building amounting to RM1,899,000 (2006: Nil) was reclassified from inventories.

#### 14. INVESTMENTS IN SUBSIDIARIES

	Company	
	2007 RM'000	2006 RM'000
Unquoted shares at cost	60,299	60,299

Details of the subsidiaries are as follows:

Name of Subsidiaries	Country of Incorporation	Principal Activities	Effective	
			Equity	Interest
			2007 %	2006 %
<b>Held by the Company:</b>				
Mudajaya Corporation Berhad ("MCB")	Malaysia	Civil engineering and building construction	100	100
<b>Held through a subsidiary:</b>				
Mudajaya Power International Sdn. Bhd.	Malaysia	Civil engineering and building construction	100	100
Angsana Fajar Sdn. Bhd.	Malaysia	Property development	100	100
MJC City Development Sdn. Bhd.	Malaysia	Property management and development	70	70
MJC Development Sdn. Bhd.	Malaysia	Property management and development and building construction	51	51
MJC Industries Sdn. Bhd.	Malaysia	Manufacture of concrete products and building materials	100	100
MJC Precast Sdn. Bhd.	Malaysia	Manufacture of precast concrete and other related products	51	51
MJC Trading Sdn. Bhd.	Malaysia	Hire of plant and machinery and trading in construction related materials	100	100
Great Hill International Ltd.	Republic of Mauritius	Has not commenced operations	100	100
Mudajaya International Ltd. *	Republic of Mauritius	Has not commenced operations	100	100
Oracle International Co., Ltd.	Negara Brunei Darussalam	Has not commenced operations	100	100
MJC Plantations Sdn. Bhd.	Malaysia	Dormant	100	100

## 14. INVESTMENTS IN SUBSIDIARIES (CONTD.)

Name of Subsidiaries	Country of Incorporation	Principal Activities	Effective	
			Equity	Interest
			2007 %	2006 %
<b>Held through a subsidiary: (Contd.)</b>				
MJC Management Services Sdn. Bhd. (formerly known as MJC Properties Sdn. Bhd.)	Malaysia	Property management	<b>100</b>	100
MIPP International Ltd ("MIPP")	Republic of Mauritius	Engineering and Procurement Provider	<b>80</b>	—
Mudajaya International Investment Ltd ("MIIL")	Negara Brunei Darussalam	Dormant	<b>100</b>	—
Electric Power International Ltd ("EPIL")	Republic of Mauritius	Dormant	<b>74</b>	—

\* Audited by affiliate of Ernst & Young

**Acquisition of subsidiaries**

- (a) On 15 May 2007, MCB acquired the entire stated capital of MIPP for a total cash consideration of USD2.00. MIPP was incorporated to undertake a Engineering and Procurement Contract with R.K.M. Powergen Private Limited ("RKM"), details as disclosed in Note 31.
- (b) On 17 October 2007, MCB subscribed for 100,000 shares of USD1.00 each in MIL for a cash consideration of USD100,000.
- (c) On 28 December 2007, MCB subscribed for 37,000 shares of USD1.00 each in EPIL, representing 74% equity interest for a cash consideration of USD37,000.

## 15. INVESTMENTS IN ASSOCIATES

	Group	
	2007 RM'000	2006 RM'000
Unquoted shares in Malaysia, at cost	69,347	1
Share of post-acquisition reserves	(1)	(1)
	69,346	—

## 15. INVESTMENTS IN ASSOCIATES (CONTD.)

Name of Subsidiaries	Country of Incorporation	Principal Activities	Effective	
			Equity	Interest
			2007 %	2006 %
<b>Held through subsidiary:</b>				
Binamin Quarry Sdn. Bhd.	Malaysia	Investment holding	<b>40</b>	40
Binamin MJC Quarry Sdn. Bhd.	Malaysia	Quarry operations	<b>70</b>	70
R.K.M. Powergen Private Limited ("RKM")	India	Power plant operation	<b>26</b>	—

During the financial year, the Group acquired 26% equity interest in RKM for cash consideration of RM10,285,000. The balance cost of investment of RM59,061,000 is pending share allotment at balance sheet date.

On 8 February 2007, MCB entered into a Shareholders Agreement with R.K. Powergen Private Limited ("RK Power") and RKM to regulate their respective rights as shareholders of RKM, details as disclosed in Note 31.

The financial statements of the above associates are coterminous with those of the Group, except for RKM which has a financial year end of 31 March to conform with its holding company's financial year end. For the purpose of applying the equity method of accounting, the financial statements of RKM for the year ended 31 March 2006 have been used and appropriate adjustments have been made for the effects of significant transactions between 31 December 2007 and that date.

The summarised financial statements of the associates are as follows:

	2007 RM'000	2006 RM'000
<b>Assets and liabilities</b>		
Current assets	<b>27,843</b>	74
Non-current assets	<b>4,074</b>	2,082
Total assets	<b>31,917</b>	2,156
Current liabilities	<b>(11,033)</b>	(181)
Non-current liabilities	<b>(5,836)</b>	(5,941)
Total liabilities	<b>(16,869)</b>	(6,122)
<b>Results</b>		
Revenue	<b>345</b>	115
Profit for the year	<b>166</b>	(270)



## 16. OTHER INVESTMENTS

	Group	
	2007 RM'000	2006 RM'000
At cost:		
Club memberships	32	64
Unquoted preference shares	70	70
Unquoted shares	1,000	1,000
	1,102	1,134
Less: Accumulated impairment losses	(1,000)	(1,000)
	102	134

## 17. PROPERTY DEVELOPMENT COSTS

	Group	
	2007 RM'000	2006 RM'000
<b>Cumulative property development costs</b>		
<b>At 1 January:</b>		
Freehold land	–	3,335
Leasehold land	43,671	43,660
Development costs	143,299	453,818
	186,970	500,813
Costs incurred during the year:		
Freehold land	–	8,112
Leasehold land	234	11
Development costs	58,921	52,706
Reversal of completed projects	–	(359,677)
Unsold units transferred to inventories	(10,906)	(14,995)
	48,249	(313,843)
<b>At 31 December</b>	235,219	186,970
<b>Cumulative costs recognised in income statement:</b>		
At 1 January	(138,206)	(439,479)
Recognised during the year (Note 4)	(61,514)	(58,404)
Reversal of completed projects	–	359,677
At 31 December	(199,720)	(138,206)
<b>Property development costs at 31 December</b>	35,499	48,764

## 17. PROPERTY DEVELOPMENT COSTS (CONTD.)

The leasehold land under development of a subsidiary belongs to a third party and is developed by the subsidiary pursuant to the Development Agreement and the Supplemental Agreement entered into on 22 July 1996 and 23 July 1996 respectively, between the subsidiary and a third party. The Development Agreement and the Supplemental Agreement provide interalia for the payment in kind in return for the land contributed by the third party.

## 18. INVENTORIES

	Group	
	2007 RM'000	2006 RM'000
<b>Cost</b>		
Properties held for sale	12,959	14,995
Raw materials	3,419	2,158
	<b>16,378</b>	<b>17,153</b>

## 19. TRADE AND OTHER RECEIVABLES

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
<b>Trade receivables</b>				
Third parties	89,110	51,942	–	–
Subsidiary	–	–	77,418	15,970
Accrued billings in respect of property development costs	24,226	15,202	–	–
Retention sum (Note 21)	13,258	10,168	–	–
	<b>126,594</b>	<b>77,312</b>	<b>77,418</b>	<b>15,970</b>
Less: Provision for doubtful debts Third parties	(3,264)	(4,360)	–	–
Trade receivables, net	<b>123,330</b>	<b>72,952</b>	<b>77,418</b>	<b>15,970</b>
<b>Other receivables</b>				
Associates	2,111	2,152	–	–
Deposits	583	1,155	2	2
Prepayments	873	419	–	–
Other receivables	16,174	7,766	–	–
Tax recoverable	706	796	–	5
	<b>20,447</b>	<b>12,288</b>	<b>2</b>	<b>7</b>
	<b>143,777</b>	<b>85,240</b>	<b>77,420</b>	<b>15,977</b>

## 19. TRADE AND OTHER RECEIVABLES (CONTD.)

### (a) Credit risk

The Group's primary exposure to credit risk arises through its trade receivables. The Group's trading terms with its customers are mainly on credit. The credit period is generally for a period of one month, extending up to three months for major customers. Each customer has a maximum credit limit. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by senior management. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. Trade receivables are non-interest bearing.

### (b) Amount due from subsidiary

The amount due from subsidiaries are unsecured, interest free and repayable on demand.

### (c) Amount due from an associate

	Group	
	2007 RM'000	2006 RM'000
Amount due from an associate	5,612	5,819
Share of post acquisition losses in excess of cost of investment	(3,501)	(3,667)
	2,111	2,152

The amount due from associate is unsecured, interest free and repayable on demand.

Further details on related party transactions are disclosed in Note 28.

Other information on financial risks of other receivables are disclosed in Note 29.

## 20. CASH AND BANK BALANCES

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Cash on hand and at banks	19,501	12,425	35	62
Deposits with other financial institutions	65,266	33,312	–	–
	84,767	45,737	35	62

Other financial institutions are licensed investment bank and asset management companies in Malaysia.

**20. CASH AND BANK BALANCES (CONTD.)**

Deposits placed with licensed investment bank and asset management companies are in the form of units placed in money market funds. These deposits are on call and/or repo basis and bear a weighted average interest rate between 2.30% to 3.36% (2006: 2.25% to 3.35%) per annum.

Included in the cash at bank balances of the Group is RM16,342 (2006: RM15,993) held in trust account in accordance with Regulation 12 of the Housing Developers (Housing Development Account) Regulations 1991.

**21. DUE TO CUSTOMERS ON CONTRACTS**

	<b>Group</b>	
	<b>2007 RM'000</b>	<b>2006 RM'000</b>
Construction costs incurred to date	<b>1,175,991</b>	1,096,641
Attributable profits	<b>175,075</b>	143,237
	<b>1,351,066</b>	1,239,878
Less: Progress billings	<b>(1,379,175)</b>	(1,240,015)
Due to customers on contract	<b>(28,109)</b>	(137)
Retention sum on contract, included within trade receivables (Note 19)	<b>13,258</b>	10,168

Construction contracts revenue and costs are disclosed in Note 4 and Note 5 respectively.

The costs incurred to date on construction contracts include the following charges made during the financial year:

	<b>Group</b>	
	<b>2007 RM'000</b>	<b>2006 RM'000</b>
Hire of plant and machinery	<b>230</b>	161
Rental expense for land and buildings	<b>175</b>	142

## 22. TRADE AND OTHER PAYABLES

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
<b>Trade payables</b>				
Third parties	<b>64,749</b>	39,299	–	–
<b>Other payables</b>				
Deposits	<b>144</b>	204	–	–
Accruals	<b>1,914</b>	857	<b>180</b>	163
Other payables	<b>8,284</b>	2,870	–	30
Deferred income	<b>3,962</b>	–	–	–
Related party	<b>7</b>	–	–	–
Due to customers on contract (Note 21)	<b>28,109</b>	137	–	–
	<b>42,420</b>	4,068	<b>180</b>	193
	<b>107,169</b>	43,367	<b>180</b>	193

### (a) Trade payables

Trade payables are non-interest bearing and the normal trade credit terms granted to the Group range from 7 to 90 days.

### (b) Amount due to related party

Amount due to related party is interest free and are repayable on demand. This amount are unsecured and are to be settled in cash.

Other information on financial risks of other payables are disclosed in Note 29.

## 23. DEFERRED TAXATION

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
At 1 January	<b>716</b>	716	–	–
Recognised in income statement (Note 10)	<b>(460)</b>	–	–	–
At 31 December	<b>256</b>	716	–	–

The deferred tax liabilities was provided in respect of property, plant and equipment.

## 24. SHARE CAPITAL AND TREASURY SHARES

	Number of ordinary shares of RM0.50 each		Amount	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
<b>Authorised share capital:</b> At 1 January and at 31 December	<b>500,000</b>	500,000	<b>250,000</b>	250,000

	Number of Ordinary Shares of RM0.50 Each		Amount			
	Share Capital (Issued and Fully Paid) '000	Treasury Share '000	Share Capital (Issued and Fully Paid) RM'000	Share Premium RM'000	Total Share Capital and Share Premium RM'000	Treasury Share RM'000
At 1 January 2006	136,000	(407)	68,000	10,106	78,106	(448)
Purchase of treasury shares	–	(1,725)	–	–	–	(1,857)
Transaction cost	–	–	–	–	–	(15)
At 31 December 2006 and 1 January 2007	136,000	(2,132)	68,000	10,106	78,106	(2,320)
Ordinary shares issued during the year:						
Issued for cash	13,600	–	6,800	50,320	57,120	–
Transaction cost	–	–	–	(991)	(991)	(14)
Treasury shares:						
Purchased	–	(873)	–	–	–	(2,098)
Sold	–	2,700	–	3,679	3,679	3,621
At 31 December 2007	149,600	(305)	74,800	63,114	137,914	(811)

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

### (a) Ordinary shares issued for cash

During the financial year, the Company issued 13,600,000 new ordinary shares of RM0.50 each through a private placement at an issue price of RM4.20 per ordinary share for cash, for additional working capital purposes. The share premium of RM50,320,000 arising from the issuance of ordinary shares and the share issue costs of RM991,000 have been included in the share premium reserve. The new ordinary shares rank pari passu in all respects with the existing ordinary shares of the Company.



## 24. SHARE CAPITAL AND TREASURY SHARES (CONTD.)

### (b) Treasury shares

This amount relates to the acquisition cost of treasury shares net of the proceeds received on their subsequent sale or issuance.

The shareholders of the Company, by a special resolution passed in a general meeting held on 15 June 2007, renewed their approval for the Company's plan to repurchase its own ordinary shares. The directors of the Company are committed to enhancing the value of the Company for its shareholders and believe that the repurchase plan can be applied in the best interests of the Company and its shareholders.

During the financial year, the Company repurchased 872,600 (2006: 1,724,600) of its issued ordinary shares from the open market at an average price of RM2.42 (2006: RM1.09) per share. The total consideration paid for the repurchase was RM2,112,000 (2006: RM1,872,000), comprising consideration paid amounting to RM2,098,000 (2006: RM1,857,000) and transaction costs of RM14,000 (2006: RM15,000). The repurchase transactions were financed by internally generated funds. The shares repurchased are being held as treasury shares in accordance with Section 67A of the Companies Act, 1965.

Of the total 149,600,000 (2006: 136,000,000) issued and fully paid ordinary shares as at 31 December 2007, 305,200 (2006: 2,132,600) are held as treasury shares by the Company. As at 31 December 2007, the number of outstanding ordinary shares in issue after the setoff is therefore 149,294,800 (2006: 133,867,400) ordinary shares of RM0.50 each.

## 25. CAPITAL RESERVE

	Group	
	2007 RM'000	2006 RM'000
At 1 January and at 31 December	4,900	4,900

This reserve represents the bonus issue of shares through capitalisation of retained earnings, in proportion to the shareholding of the Group.

## 26. RETAINED EARNINGS

Prior to the year of assessment 2008, Malaysian companies adopted the full imputation system. In accordance with the Finance Act 2007 which was gazetted on 28 December 2007, companies shall not be entitled to deduct tax on dividend paid, credited or distributed to its shareholders, and such dividends will be exempted from tax in the hands of the shareholders ("single tier system"). However, there is a transitional period of six years, expiring on 31 December 2013, to allow companies to pay franked dividends to their shareholders under limited circumstances. Companies also have an irrevocable option to disregard the 108 balance and opt to pay dividends under the single tier system. The change in the tax legislation also provides for the 108 balance to be locked-in as at 31 December 2007 in accordance with Section 39 of the Finance Act 2007.

The Group did not elect for the irrevocable option to disregard the 108 balance. Accordingly, during the transitional period, the Group may utilise the credit in the 108 balance as at 31 December 2007 to distribute cash dividend payments to ordinary shareholdings as defined under the Finance Act 2007. As at 31 December 2007, the Company has sufficient credit in the 108 balance to pay franked dividends out of its entire retained earnings.

## 27. CONTINGENT LIABILITIES

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
<b>Unsecured:</b>				
Guarantees given to third parties in respect of construction projects	4,555	4,555	–	–
Corporate guarantees given to banks in respect of banking facilities utilised by subsidiaries	–	–	119,372	23,772
	<b>4,555</b>	<b>4,555</b>	<b>119,372</b>	<b>23,772</b>

## 28. RELATED PARTY DISCLOSURES

- (a) In addition to the transactions detailed elsewhere in the financial statements, the Group had the following transactions with related parties during the financial year:

	2007 RM'000	2006 RM'000
Rental payable to Mulpha Properties Sdn Bhd, a related company of an associated investor	293	293
Construction contract billings receivable from Leisure Farm Corporation Sdn Bhd, a related company of an associated investor	(515)	(612)
Construction contract billings receivable from Redmax Sdn Bhd, a joint venture partner	(11,663)	(7,739)

### (b) Compensation of key management personnel

The remuneration of directors and other members of key management during the year was as follows:

	Group		Company	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000
Salaries and other emolument	2,050	1,739	7	8
Fees	120	120	120	120
Bonus	139	175	–	–
Defined contribution plan	232	253	–	–
	<b>2,541</b>	<b>2,287</b>	<b>127</b>	<b>128</b>

**28. RELATED PARTY DISCLOSURES (CONTD.)****(b) Compensation of key management personnel (Contd.)**

Included in compensation of key management personnel are:

	<b>Group</b>		<b>Company</b>	
	<b>2007 RM'000</b>	<b>2006 RM'000</b>	<b>2007 RM'000</b>	<b>2006 RM'000</b>
Directors' remuneration (Note 9)	<b>2,541</b>	2,287	<b>127</b>	128

**29. FINANCIAL INSTRUMENTS****(a) Financial Risk Management Objectives and Policies**

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's businesses whilst managing its interest rate risks (both fair value and cash flow), foreign currency risk, liquidity risk and credit risk. The Board reviews and agrees policies for managing each of these risks and they are summarised below. It is, and has been throughout the year under review, the Group's policy that no trading in derivative financial instruments shall be undertaken.

**(b) Interest Rate Risk**

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. As the Group has no significant interest-bearing financial assets, the Group's income and operating cash flows are substantially independent of changes in market interest rates. The Group's interest-bearing financial assets are mainly short term in nature and have been mostly placed in fixed deposits or occasionally, in short term commercial papers.

**(c) Foreign Currency Risk**

The Group has foreign operations in India and Republic of Mauritius and is exposed to the fluctuation in the exchange rate of Indian Rupees and United States Dollar ("USD"). However, the foreign currency exposures are kept to an acceptable level.

Subsidiaries in Negara Brunei Darussalam has not commenced operations as at year end. The Group maintains foreign currency in Indian Rupees, USD, Euro Dollar and Singapore Dollar for the subsidiaries and is exposed to the fluctuation of the currencies.

## 29. FINANCIAL INSTRUMENTS (CONTD.)

### (c) Foreign Currency Risk (Contd.)

The net unhedged financial assets and financial liabilities of the Group companies that are not denominated in their functional currencies are as follows:

Functional Currency of Group Companies	Net Financial Assets Held in Non-Functional Currencies			
	Rupees RM'000	Singapore Dollar RM'000	USD RM'000	Total RM'000
<b>At 31 December 2007</b>				
Trade receivables	939	–	–	939
Other receivables	727	–	–	727
Cash and bank balances	923	70	16	1,009
	<b>2,589</b>	<b>70</b>	<b>16</b>	<b>2,675</b>
<b>At 31 December 2006</b>				
Trade receivables	966	–	–	966
Cash and bank balances	913	70	–	983
	<b>1,879</b>	<b>70</b>	<b>–</b>	<b>1,949</b>

### (d) Liquidity Risk

The Group manages its debt maturity profile, operating cash flows and the availability of funding so as to ensure that refinancing, repayment and funding needs are met. As part of its overall liquidity management, the Group maintains sufficient levels of cash or cash convertible investments and adequate banking facilities to meet its working capital requirements.

### (e) Credit Risk

The Group's credit risk is primarily attributable to trade receivables. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant.

Since the Group trades only with recognised and creditworthy third parties, there is no requirement for collateral.

The credit risk of the Group's other financial assets, which comprise cash and cash equivalents, marketable securities and non-current investments, arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these financial assets.

The Group does not have any significant exposure to any individual customer or counterparty nor does it have any major concentration of credit risk related to any financial assets.

## 29. FINANCIAL INSTRUMENTS (CONTD.)

### (f) Fair Values

The carrying amounts of financial assets and liabilities of the Group and of the Company at the balance sheet date approximate their fair values except for the following:

	Note	Group		Company	
		Carrying Amount RM'000	Fair Value RM'000	Carrying Amount RM'000	Fair Value RM'000
<b>At 31 December 2007</b>					
Non-current unquoted shares and club memberships	16	102	*	—	—
<b>At 31 December 2006</b>					
Non-current unquoted shares and club memberships	16	134	*	—	—

\* It is not practicable to estimate the fair value of the Group's non-current unquoted shares and club memberships because of the lack of quoted market prices and the inability to estimate fair value without incurring excessive costs.

The nominal/notional amounts and net fair value of financial instruments not recognised in the balance sheets of the Group and of the Company as at the end of the financial year are:

		Group		Company	
	Note	Nominal/ Notional Amount RM'000	Nominal/ Net Fair Value RM'000	Notional Amount RM'000	Net Fair Value RM'000
At 31 December 2007					
Contingent liabilities	27	4,555	^	119,372	^
At 31 December 2006					
Contingent liabilities	27	4,555	^	23,772	^

^ It is not practicable to estimate the fair value of contingent liabilities reliably due to the uncertainties of timing, costs and eventual outcome.

### 30. SEGMENT INFORMATION

#### (a) Reporting Format

The primary segment reporting format is determined to be business segments as the Group's risks and rates of return are affected predominantly by differences in the products and services produced. Secondary information is reported geographically. The operating businesses are organised and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

#### (b) Business Segments

The Group comprises the following business segments:

- (i) Construction – undertaking civil engineering, constructions works and engineering and equipment procurement provider;
- (ii) Property development – the development of residential and commercial properties;
- (iii) Trading and plant hiring – trading in construction materials and hire of plants; and
- (iv) Manufacturing – manufacturing of construction related products.

#### (c) Geographical Segments

The Group's geographical segments are based on the location of the Group's assets. Sales to external customers disclosed in geographical segments are based on the geographical location of its customers. The Group's four business segments operate in four geographical areas:

- (i) Malaysia – the operations in this area are principally civil engineering and construction of highways and buildings, property development, manufacturing, trading and investment holding.
- (ii) India - the operations in this area are principally civil engineering and construction of highways.
- (iii) Republic of Mauritius – the operations in this area are principally engineering and equipment procurement provider.
- (iv) Negara Brunei Darussalam – the subsidiaries have not commenced business operations.

#### (d) Allocation Basis and Transfer Pricing

Segment results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly corporate assets, liabilities and expenses.

Transfer prices between business segments are set on an arm's length basis in a manner similar to transactions with third parties. Segment revenue, expenses and results include transfers between business segments. These transfers are eliminated on consolidation.

### 30. SEGMENT INFORMATION (CONTD.)

#### (b) Business Segments

The following tables provide analysis of the Group's revenue, results, assets, liabilities and other information by business segment:

	Construction RM'000	Property Development RM'000	Manufacturing RM'000	Trading and Plant Hiring RM'000	Others RM'000	Eliminations RM'000	Consolidated RM'000
<b>31 December 2007</b>							
<b>Revenue</b>							
External sales	139,172	73,137	34,178	27,136	358	–	273,981
Inter-segment sales	41,808	–	–	904	–	(42,712)	–
Total revenue	180,980	73,137	34,178	28,040	358	(42,712)	273,981
<b>Result</b>							
Segment results	31,330	8,815	571	309	1,157	–	42,182
Unallocated corporate expenses	–	–	–	–	(309)	–	(309)
							41,873
Share of results of associates							166
Profit before tax							42,039
Income tax expense	(3,224)	(2,502)	(52)	(72)	(24)	–	(5,874)
Net profit for the year							36,165
Minority interests							(6,025)
							30,140
<b>Assets</b>							
Segment assets	175,750	88,896	23,566	44	4,153	–	292,409
Investment in associates	69,346	–	–	–	–	–	69,346
Unallocated assets							706
Total assets							362,461
<b>Liabilities</b>							
Segment liabilities	94,593	2,831	5,180	4,288	277	–	107,169
Unallocated liabilities							1,430
Total liabilities							108,599
<b>Other segment information</b>							
Capital expenditure	598	1,908	853	–	–	–	3,359
Depreciation	2,458	46	1,211	–	–	–	3,715



## 30. SEGMENT INFORMATION (CONTD.)

## (b) Business Segments (Contd.)

	Construction RM'000	Property Development RM'000	Manufacturing RM'000	Trading and Plant Hiring RM'000	Others RM'000	Eliminations RM'000	Consolidated RM'000
<b>31 December 2006</b>							
<b>Revenue</b>							
External sales	133,941	74,789	21,718	55,485	–	–	285,933
Inter-segment sales	48,490	–	–	2,426	–	(50,916)	–
Total revenue	182,431	74,789	21,718	57,911	–	(50,916)	285,933
<b>Result</b>							
Segment results	17,240	15,113	897	200	8,620	(10,448)	31,622
Unallocated corporate expenses	–	–	–	–	(256)	–	(256)
Finance costs, net	(66)	(554)	(13)	–	–	554	31,366
Share of results of associates	–	–	–	–	–	–	(79)
Profit before tax							31,273
Income tax expense							(12,248)
Net profit for the year							19,025
Minority interests							(2,770)
							16,255
<b>31 December 2006</b>							
<b>Assets</b>							
Segment assets	90,984	98,022	14,699	90	6,003	–	209,798
Unallocated assets							796
Total assets							210,594
<b>Liabilities</b>							
Segment liabilities	31,917	3,922	2,946	4,395	187	–	43,367
Unallocated liabilities							3,040
Total liabilities							46,407
<b>Other segment information</b>							
Capital expenditure	580	71	547	–	–	–	1,198
Depreciation	2,981	40	1,058	–	–	–	4,079

### 30. SEGMENT INFORMATION (CONTD.)

#### (c) Geographical Segments

The Group operates in Malaysia, India, Republic of Mauritius and Negara Brunei Darussalam. In Malaysia, the Group's areas of operation are principally civil engineering and construction of highways and buildings and property development. Other operations include manufacturing and trading. In India, the main operation is civil engineering and construction of highways. The subsidiary in Republic of Mauritius operates as an engineering and equipment procurement provider and the subsidiaries in Brunei Darussalam have not commenced business operations.

	Total Revenue from External Customers		Segment Assets		Capital Expenditure	
	2007 RM'000	2006 RM'000	2007 RM'000	2006 RM'000	2007 RM'000	2006
Malaysia	244,416	280,232	230,567	201,890	3,359	1,198
India	5,367	5,701	5,699	1,975	—	—
Republic of Mauritius	24,198	—	55,917	5,863	—	—
Negara Brunei Darussalam	—	—	226	70	—	—
Consolidated	273,981	285,933	292,409	209,798	3,359	1,198

### 31. SIGNIFICANT EVENTS

**Joint Venture Agreement (“JVA”) between R.K. Powergen Private Limited (“RK Power”) and Mudajaya Corporation Berhad (“MCB”) for a coal-fired Independent Power Producer Project (“IPP Project”) in the State of Chhattisgarh, India.**

MCB has on 13 July 2005 entered into a JVA with RK Power to subscribe as shareholders in the share capital of R.K.M. Powergen Private Limited (“RKM”) for a coal fired IPP Project. The IPP Project will be set up in phases comprising four (4) generating units with a nominal capacity of 300MW each.

On 1 December 2006, a Power Purchase Agreement for the first phase of the IPP Project has been approved by the Board of Directors of the Chhattisgarh State Electricity Board (“CSEB”). The tariff for the power supply is pending approval of the Chhattisgarh State Electricity Regulatory Commission.

A Memorandum of Understanding was executed on 20 November 2006 for the purchase of power supply from the balance three phases of the IPP Project is pending the finalisation of a formal power purchase agreement. The levelised fixed tariff is subject to the approval of the Central Electricity Regulatory Commission of India.

MCB has on 8 February 2007 entered into the following agreements:-

- (i) a Shareholders Agreement with RK Power and RKM to regulate their respective rights as shareholders of RKM; and
- (ii) a Supplemental Agreement to the aforementioned Shareholders Agreement. Pursuant to the Supplemental Agreement, RKM shall award the engineering and procurement contract (“EP Contract”) of approximately RM660 million to MIPP International Limited (“MIPP”), of which MCB has 80% ownership.

Pursuant to the Supplemental Agreement, a formal EP Contract has been entered into by MIPP with RKM in relation to the setting-up of the first phase of the IPP Project in the State of Chhattisgarh, India. The lump sum EP Contract for the first phase is valued at USD215.787 million and shall be completed within twenty two months from the date of order.

RKM has on 9 October 2007 entered into a Power Transmission Agreement with CSEB to establish an inter-connection line between the IPP Project and CSEB's transmission system. CSEB will construct the transmission line at their own cost and no transmission charges will be levied on RKM.

Name of Shareholders		Shares held	%
1.	CIMB Group Nominees (Tempatan) Sdn. Bhd. for Dataran Sentral (M) Sdn. Bhd.	40,024,000	26.01
2.	Tiararibu (M) Sdn. Bhd.	35,008,100	23.45
3.	United Flagship Sdn. Bhd.	14,704,400	9.85
4.	Lembaga Tabung Haji	12,825,300	8.59
5.	Citigroup Nominees (Asing) Sdn. Bhd.		
	UBS AG Singapore for Celadon Green Limited	4,600,000	3.08
6.	Amanah Raya Nominees (Tempatan) Sdn. Bhd.		
	Public Islamic Opportunities Fund	3,022,900	2.02
7.	Cartaban Nominees (Asing) Sdn. Bhd.		
	Sun Hung Kai Investment Services Ltd for Top Champ Assets Limited	1,953,300	1.31
8.	Amsec Nominees (Tempatan) Sdn. Bhd.		
	AmTrustee Berhad for HLG Strategic Fund	1,740,800	1.17
9.	Cimsec Nominees (Tempatan) Sdn. Bhd. for Ng Ying Loong	1,626,000	1.09
10.	Amanah Raya Nominees (Tempatan) Sdn. Bhd.		
	Public Islamic Dividend Fund	1,149,800	0.77
11.	HSBC Nominees (Asing) Sdn. Bhd.		
	Exempt An for Fortis Banque Luxembourg	1,072,700	0.72

## 30 LARGEST SHAREHOLDERS (CONTD.)

Name of Shareholders		Shares held	%
12.	Mayban Nominees (Tempatan) Sdn. Bhd. Mayban Life Assurance Berhad (Prem Equity Fd)	1,005,000	0.67
13.	AIBB Nominees (Asing) Sdn. Bhd. Sun Hung Kai Investment Services Limited for Long Set Investments Ltd	1,000,000	0.67
14.	HLG Nominee (Tempatan) Sdn. Bhd. HLG Asset Management Sdn. Bhd. for Hong Leong Assurance Bhd (Growth Fund)	800,000	0.54
15.	Tan Ai Tong	757,200	0.51
16.	Alliancegroup Nominees (Tempatan) Sdn. Bhd. PHEIM Asset Management Sdn. Bhd. for Employees Provident Fund	728,700	0.49
17.	Mayban Nominees (Tempatan) Sdn. Bhd. Mayban General Assurance Berhad (Insurance Fund)	719,000	0.48
18.	Sinar Dian Sdn. Bhd.	667,000	0.45
19.	Cimsec Nominees (Tempatan) Sdn. Bhd. for Anto A/L SF Joseph	650,000	0.44
20.	Mayban Nominees (Tempatan) Sdn. Bhd. Etika Insurance Berhad (Life Par Fund)	630,000	0.42
21.	Mayban Nominees (Tempatan) Sdn. Bhd. Etika Insurance Berhad (Life Annuity Fd)	630,000	0.42
22.	Mayban Nominees (Tempatan) Sdn. Bhd. Etika Insurance Berhad (Shareholders' Fd)	614,900	0.41
23.	AIBB Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account for Teh Siew Wah	613,900	0.41
24.	Mayban Nominees (Tempatan) Sdn. Bhd. Mayban General Assurance Berhad (Shareholders' Fund)	553,000	0.37
25.	Amanah Raya Nominees (Tempatan) Sdn. Bhd. Public Islamic Select Treasures Fund	546,000	0.37
26.	Citigroup Nominees (Asing) Sdn. Bhd. Exempt An for American International Assurance Company Limited	534,400	0.36
27.	Mayban Nominees (Tempatan) Sdn. Bhd. Etika Insurance Berhad (Life Non-Par Fd)	528,000	0.35
28.	HSBC Nominees (Tempatan) Sdn. Bhd. HSBC (M) Trustee Bhd for Singular Asia Flexible Fund	513,600	0.34
29.	Mayban Nominees (Tempatan) Sdn. Bhd. Etika Takaful Berhad (Family Fund)	500,000	0.33
30.	AIBB Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account for Cheong Chen Yue	489,100	0.33
<b>Total</b>		<b>130,207,100</b>	<b>87.21</b>

## SUBSTANTIAL SHAREHOLDERS' SHAREHOLDINGS AS PER REGISTER OF SUBSTANTIAL SHAREHOLDERS

Name of Substantial Shareholders	Direct		Indirect	
	Number of Shares held	%	Number of Shares held	%
1. Dataran Sentral (M) Sdn Bhd	40,024,000	26.8	—	—
2. Tiararibu (M) Sdn Bhd	35,008,100	23.4	—	—
3. United Flagship Sdn Bhd	14,704,400	9.8	—	—
4. Lembaga Tabung Haji	12,827,300	8.6	—	—
5. Winners Spectrum Construction Sdn Bhd	4,000	0.0	40,024,000	26.8
6. First Positive Sdn Bhd	—	—	40,024,000	26.8
7. Mulpha International Bhd	—	—	35,008,100	23.4
8. Nautical Investments Ltd	—	—	23,519,600	15.7
9. Ng Ying Loong	1,626,000	1.1	40,028,000	26.8
10. Wee Teck Nam	390,000	0.3	40,024,000	26.8
11. Law Chin Wat	—	—	23,519,600	15.7
12. Dato' Mohd Zakhir Siddiqy bin Sidek	—	—	14,704,400	9.8

## DIRECTORS' SHAREHOLDINGS AS PER REGISTER OF DIRECTORS

Name of Directors	Direct		Indirect	
	Number of Shares held	%	Number of Shares held	%
1. Ng Ying Loong	1,626,000	1.1	40,028,000	26.8
2. Wee Teck Nam	390,000	0.3	40,024,000	26.8
3. Anto A/L SF Joseph	650,000	0.4	—	—
4. Chung Tze Hien	—	—	—	—
5. Aminodin bin Ismail	—	—	—	—
6. Yee Swee Choon	61,500	0.0	5,000	0.0
7. Henry Choo Hon Fai	—	—	—	—

## PROPERTIES OF THE GROUP AS AT 31 DECEMBER 2007

Location	Year of acquisition	Tenure	Age of building	Land area / built up area (sq.m)	Description	Net book value RM'000
1. Lot No. 31 Mukim Ijok Jalan Bukit Badong Daerah Kuala Selangor	2004	Freehold	N/A	20,234	Agriculture land	1,650
2. Lot No. 32 & 33 Mukim Ijok Jalan Bukit Badonag Daerah Kuala Selangor	1998	Freehold	8	40,486 / 2,480	Industrial land with factory	4,341
3. Villa Angsana Condominium <sup>(1)</sup> 56, Off Jalan Ipoh 51000 Kuala Lumpur	1999	Freehold	7	1,165	Six (6) units of Condominiums	2,055
4. Lot No PT1230 <sup>(2)</sup> Presint 9 Bandar Putrajaya District of Putrajaya Wilayah Persekutuan	2005	Freehold	3	285	One (1) unit of 2½ storey semi-detached house	725
5. MN19-7, Menara Nilam <sup>(2)</sup> Ampang, Mukim Ampang Daerah Ulu Langkat Selangor	2005	Lease expiring on 18.01.2103	4	169	One (1) unit of apartment	302
6. No 29, Jalan Raja Udang 16 <sup>(2)</sup> Pantai Sepang Putra 43950 Sepang Selangor	2005	Freehold	5	143	One (1) unit of double storey terrace house	99

### Notes:

- (1) Remaining units available for sale and the built-up area range from 102.9 sq.m to 260.9 sq.m with selling prices range from RM182,820 to RM535,000.
- (2) Contra unit received from client and is available for sale.

# MUDAJAYA GROUP BERHAD (605539-H)

(Incorporated in Malaysia)

## FORM OF PROXY

No. of shares held

CDS Account No.


I/We (full name in capital letters) \_\_\_\_\_

of (full address) \_\_\_\_\_

being a member/members of Mudajaya Group Berhad, hereby appoint (full name in capital letters) \_\_\_\_\_

of (full address) \_\_\_\_\_

or failing him/her (full name in capital letters) \_\_\_\_\_

of (full address) \_\_\_\_\_

or failing him/her, the Chairman of the Meeting as my/our proxy to vote for me/us on my/our behalf at the Fourth Annual General Meeting of the Company to be held at Banyan Room, Sime Darby Convention Centre, 1A, Jalan Bukit Kiara 1, 60000 Kuala Lumpur on Wednesday, 18 June 2008 at 10.00 a.m. and any adjournment thereof.

My/Our proxy is to vote as indicated by an "X" in the appropriate space below. In the absence of specific directions, the proxy shall vote or abstain at his/her discretion.

No.	Resolutions	For	Against
1.	To receive and adopt the audited financial statements for the year ended 31 December 2007		
2.	To approve the payment of a final dividend		
3.	To re-elect Mr. Ng Ying Loong as Director		
4.	To re-elect Mr. Anto A/L SF Joseph as Director		
5.	To re-elect Mr. Chung Tze Hien as Director		
6.	To approve the payment of Directors' fees		
7.	To re-appoint Messrs. Ernst & Young as Auditors		
8.	To approve the Authority to Allot and Issue Shares		
9.	To approve the Renewal of Share Buy-Back Authority		
10.	To approve the Proposed Share Split and Proposed Shares Consolidation		
11.	To approve the Proposed Amendment to the Memorandum of Association		

Signed this ..... day of ..... 2008.

.....  
Signature of shareholder(s) and/or Common Seal

### Notes

1. A member entitled to attend and vote at the meeting is entitled to appoint a proxy or proxies to attend and vote in his stead. A proxy or proxies may but need not be a member of the Company. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy. Each proxy appointed shall represent a minimum of one thousand (1,000) shares.
2. Where a member is an authorised nominee as defined under the Securities Industry (Central Depositories) Act, 1991, it may appoint at least one (1) proxy in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account.
3. In the case of a corporate member, the Form of Proxy shall be under its Common Seal or under the hand of its attorney.
4. The Form of Proxy must be deposited at the Company's Registered Office situated at No. 17, Jalan Semangat, 46100 Petaling Jaya, Selangor Darul Ehsan, Malaysia, not less than forty-eight (48) hours before the time set for holding the meeting or at any adjournment thereof.